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Morgan Stanley

Planned Giving Marketing -Insights, Ideas and Practical Tips

Brynn Blanchard, CFRE, Chief Advancement Officer, Seattle Humane

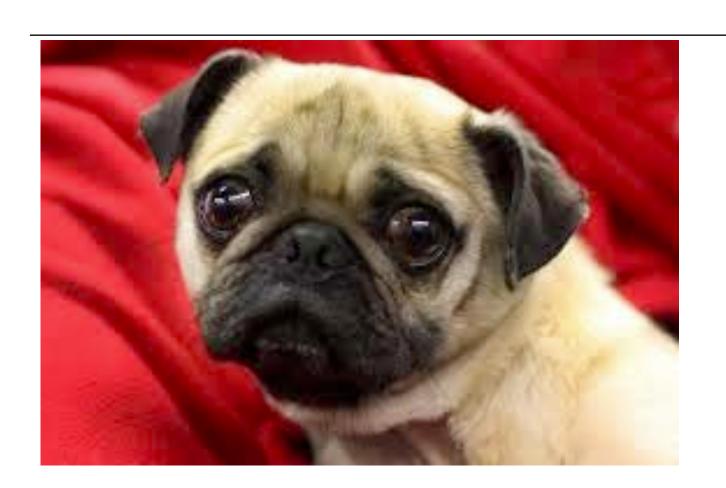
Vicki Brummond, MBA, Director of Marketing & Communications, Tacoma Rescue Mission

Sandra Dolese, CFRE, Planned Giving Officer, The Museum of Flight

Jeremy Stelter, Executive Vice President, The Stelter Company

Sarah Valentine, CFRE, Vice President of Development, Woodland Park Zoo

STELTER







- Established in 1897
- 21,500 donors, 445 planned estates
- Estate planning program launched in 2009 with 50 planned estates
- From January 2009-2018, 172 planned gifts received (104 estates from previous donors)
- Median planned gift= \$63,178
- Annual budget= \$10 million
- Staffing: 50% of Major and Planned Giving Director, Chief Advancement Officer portfolio
- Brynn Blanchard, CFRE
 - Chief Advancement Officer
 - Started in November 2008











Offering God's help, hope & healing to the most impoverished members of our community since 1912

- Began 107 years ago
- FY 2018-2019: Operating budget: \$6.7 million
 - Fundraising from individuals \$3.4 million
- 9,116 Active donors
 - Average bequest (over past 3 years): \$37,591 without dedicated program / marketing
- Currently: 2 dedicated major gift officers
- Slated to start a Planned Giving Program in 2020



Vicki Brummond, MBA

Director of Marketing & Communications

since 2019

Previously directed & managed Planned Giving Marketing at World Vision for 16+ years



STELTER



THE MUSEUM OF FLIGHT

- The Museum of Flight began 53 years ago
- 2019 operating budget is \$24.5M / fundraising is \$7.5M
 - Budget has increased 110% in 9 years
- 16,000 members / 2,500 donors / 95 legacy donors
- Average (median) planned gifts is \$65,000
- Planned giving staff = one person also raising major gifts
 - 75% / 25%
- Sandie Dolese, CFRE, CSPG
 - Major Gifts & Planned Giving
 - The Museum of Flight since 2008





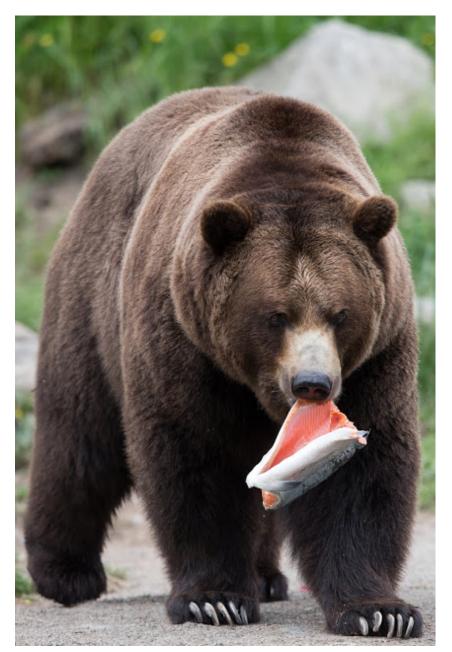
STELTER







- Woodland Park Zoo was established in 1899
- 2019 operating budget is \$44.1M / fundraising is \$10.9M
 - Endowment is \$20.1M
- 36,000 members / 5,400 donors / 166 legacy donors
- Average (median) planned gift is \$247,073
- Planned giving staff = 20% one director and 10% VP; recruiting fundraisers for major and planned giving
- Sarah K. Valentine, CFRE
 - Vice President of Development

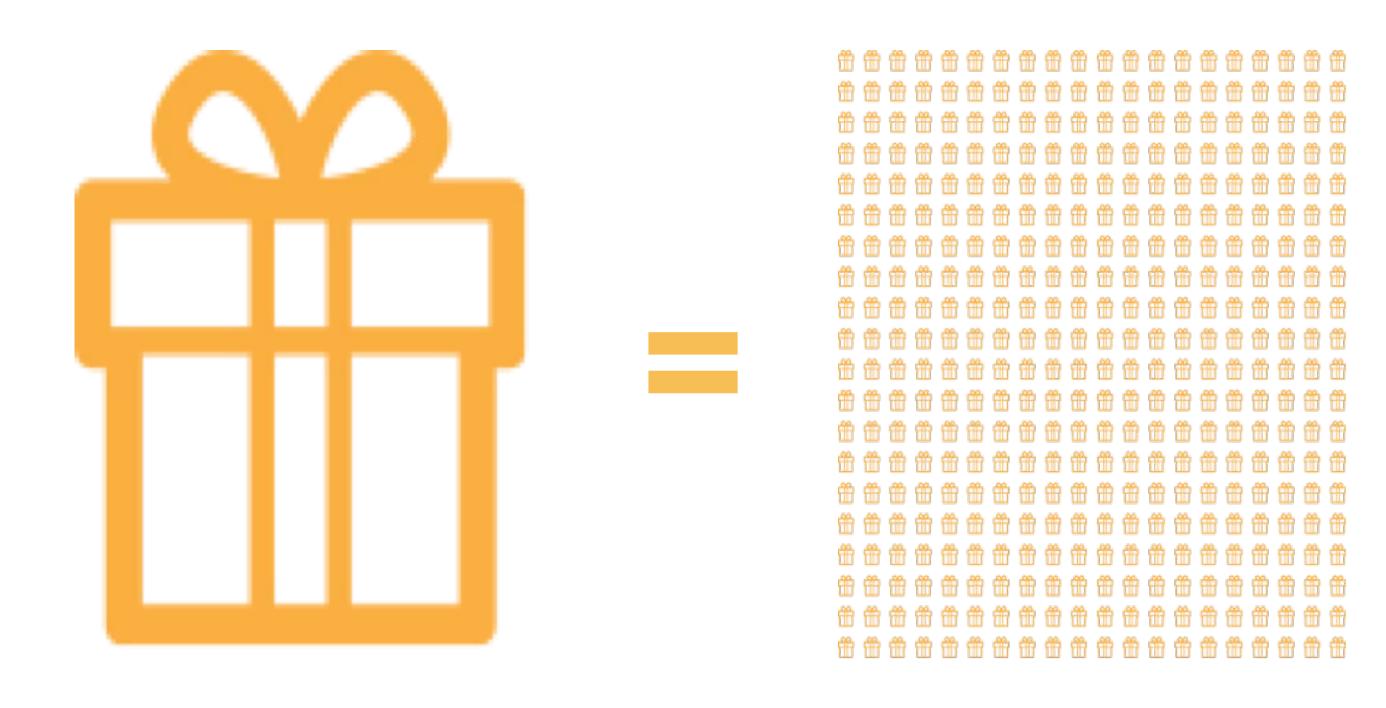




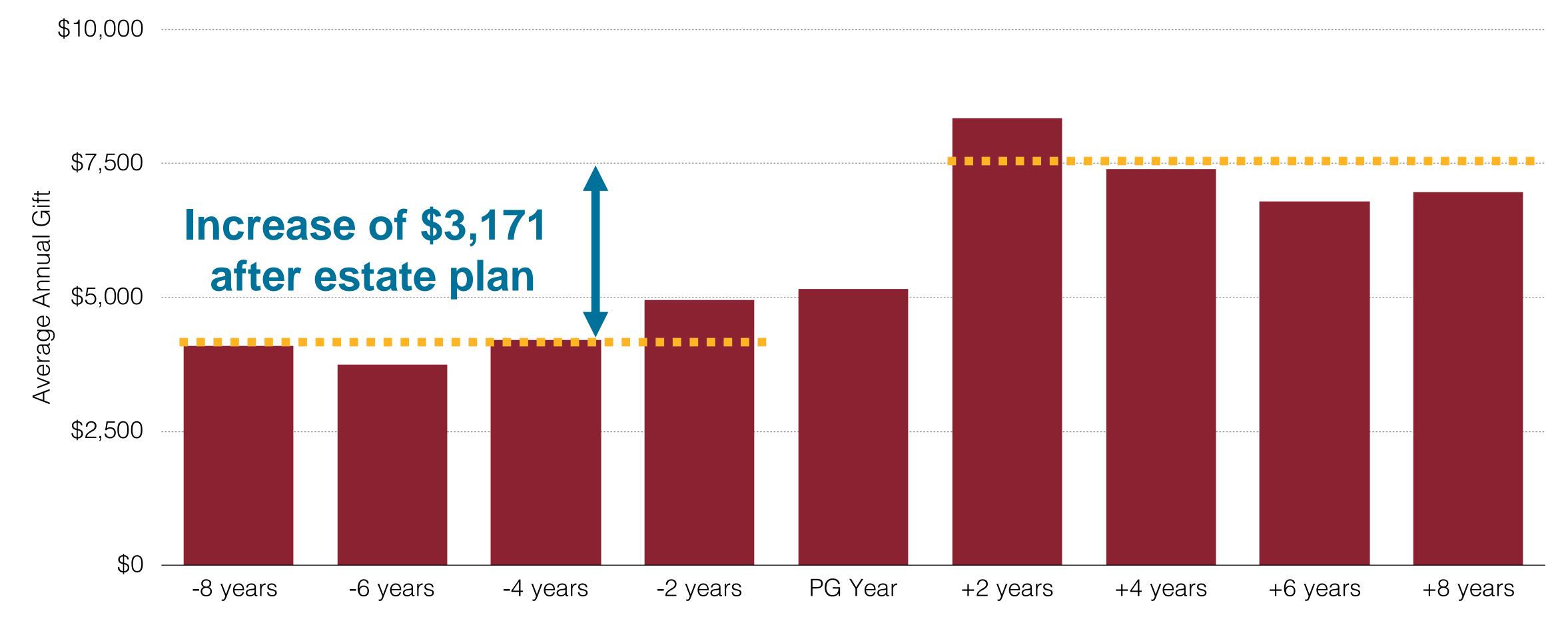
1

Why should I start a start a PG program?

The Typical Planned Gift is Roughly Equivalent to 100 Annual Gifts

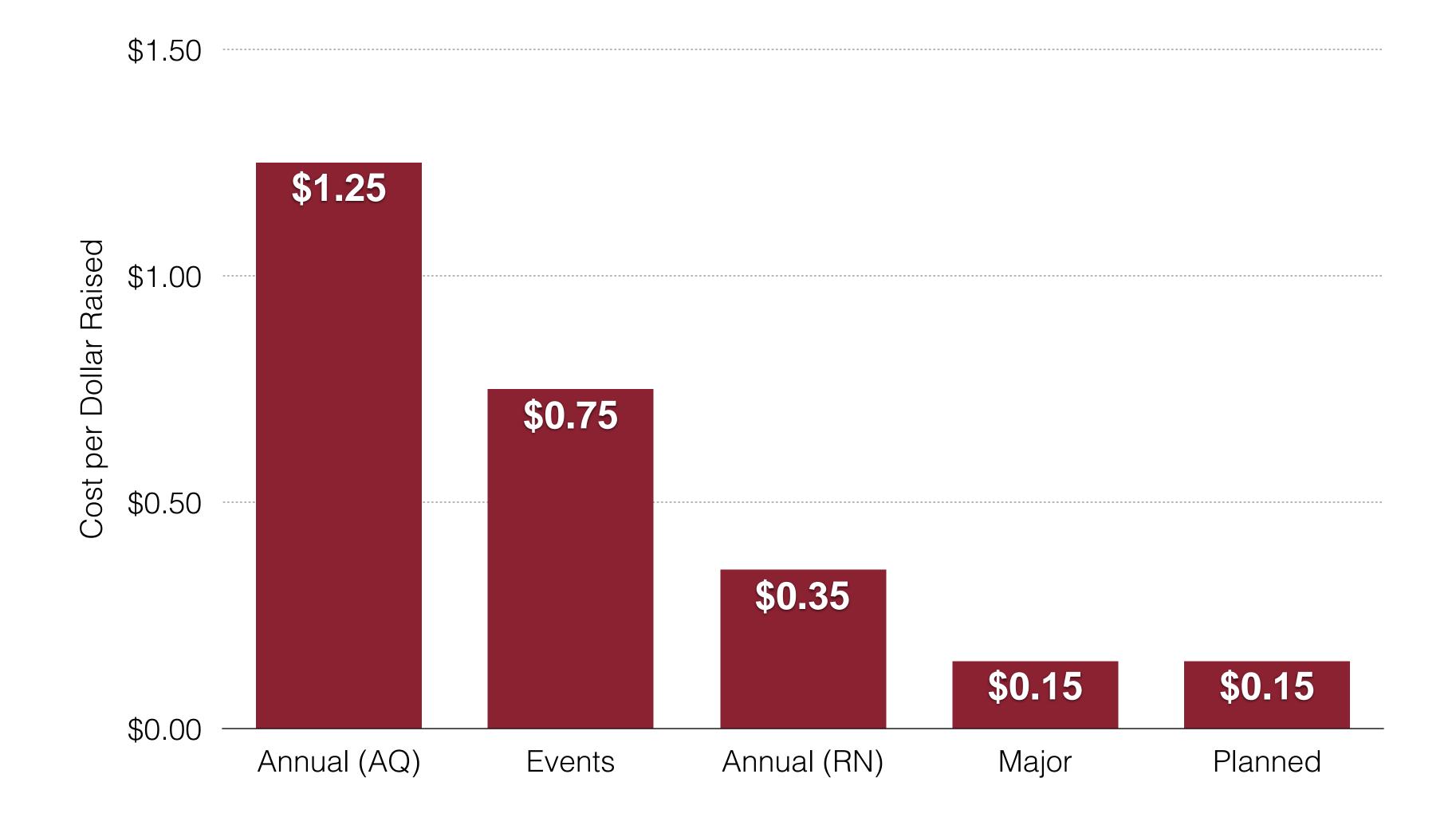


PG Impact on Annual Giving



Source: National Institute on Aging, Health and Retirement Study (2015)

Cost Per Dollar Raised



5-year average growth in total fundraising

NONPROFITS

receiving ONLY CASH gifts

2,548 nonprofits raising \$1MM+ in 2010 reported only cash gifts in 2010 & 2015 on e-file IRS-990

11% GROWTH

NONPROFITS

receiving ANY NONCASH

gifts

4,236 nonprofits raising \$1MM+ in 2010 reported noncash gifts in 2010 & 2015 on e-file IRS-990

50% GROWTH

NONPROFITS

receiving SECURITIES NONCASH

gifts

2,143 nonprofits raising \$1MM+ in 2010 reported securities gifts in 2010 & 2015 on e-file IRS-990

66% GROWTH

Source: 1,055,917 nonprofit tax returns (IRS Form 990) filed electronically for the tax years 2010-2015 and part of 2016 with statistical analysis of the 761,876 forms from 205,696 nonprofit organizations reporting positive contributions.

Original Wealth Transfer Projections

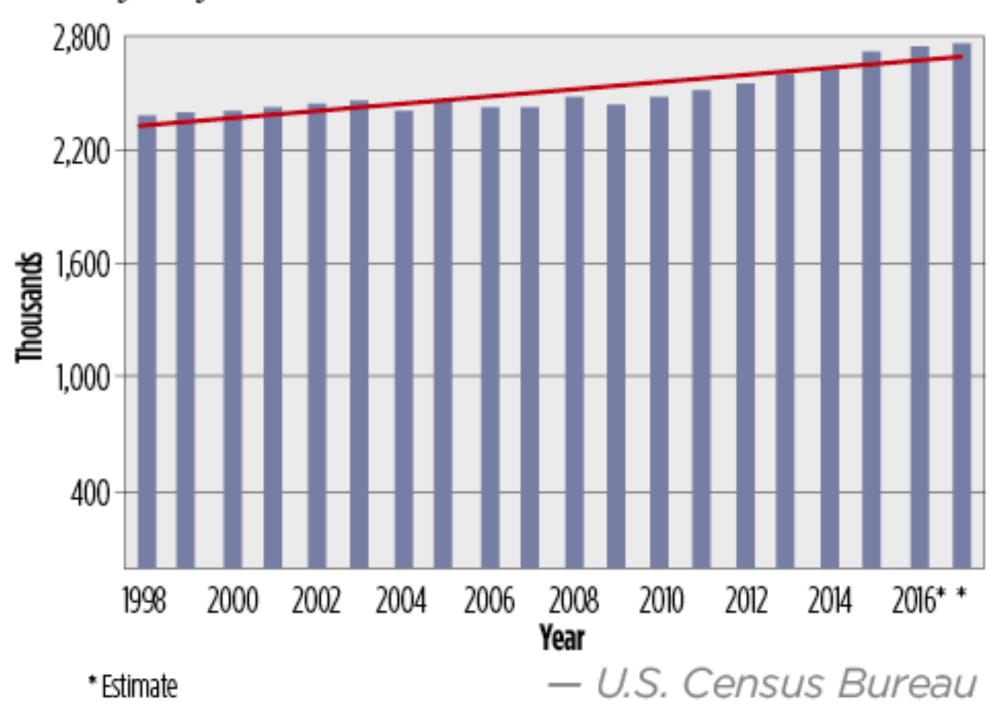
U.S. Wealth Transfer of \$59 Trillion, With \$6.3 Trillion in Charitable Bequests, from 2007-2061

Total gifts to charity during the study period estimates that lifetime giving will yield an additional \$20.6 trillion for charity from 2007-2061

The Boom is In Sight!

Death Rate Increases

Baby Boomers' mortality will fuel increases in transfer of wealth



Why should I start a PG program?

Key Takeaways

- Average PG= \$60k
- Impact on Annual giving program
- Growth of non-cash gifts
- Wealth transfer



2

How do I start a PG marketing program?

The planning and execution of direct marketing should focus on building long-term connections with donors

How do I start a PG marketing program?

Key Takeaways

- Build internal support
- Set up policies & procedures
- Develop and train staff
- Cultivate & secure board and management buy-in
- Leverage Planned Giving successes
- Develop a plan with a case statement and a budget
- Create copy and minimal collateral



3

Who is our Audience?

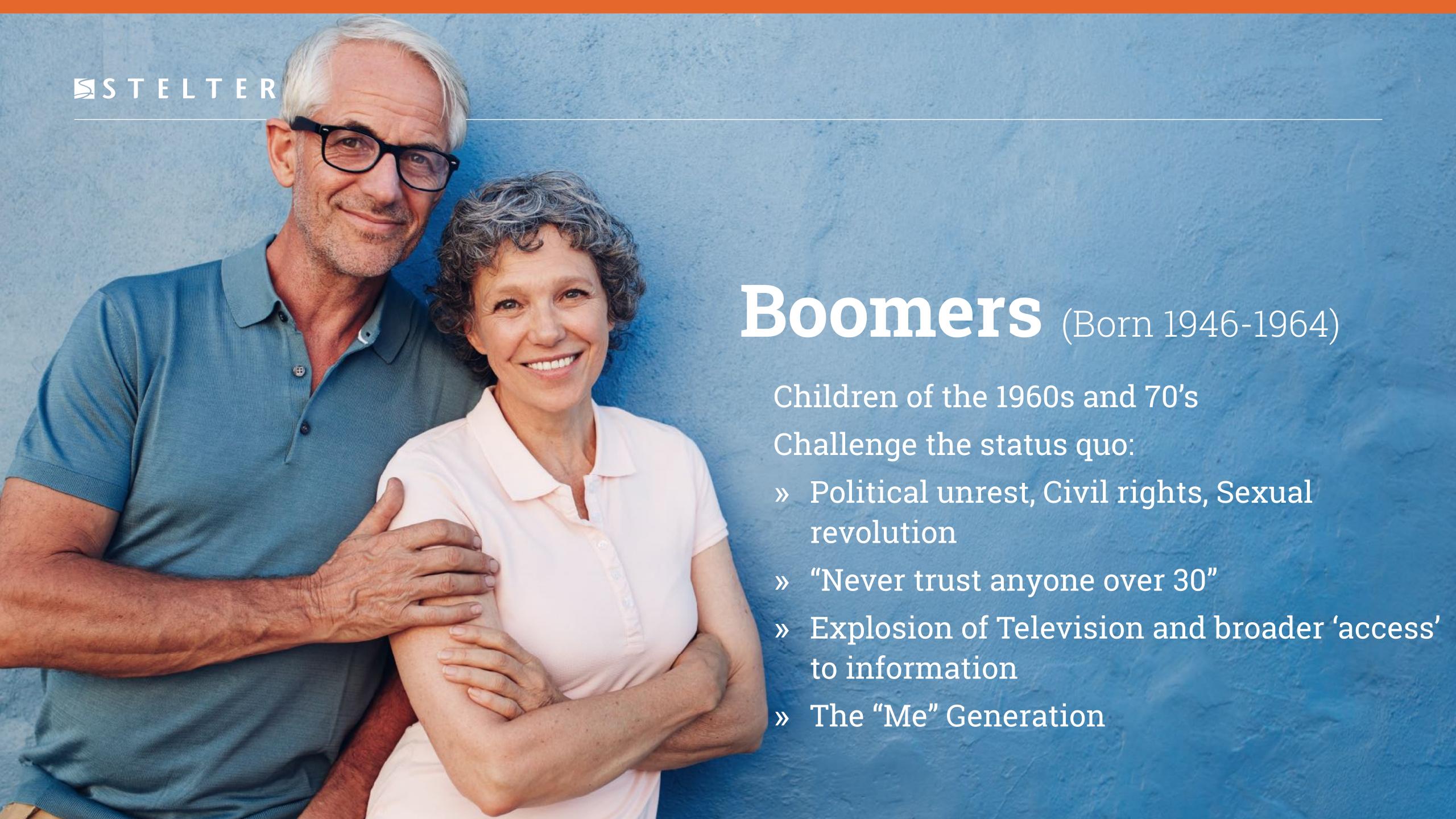
Demographic Shift

- Planned Giving largely grown on the back of the Great & Silent Generations
- Boomers think differently, act differently
- Younger generations are great prospects



Matures (Born 1925-1945)

- » Comprise 5% of the US adult population
- » Children of the 1940s and 50's
- » Belief in top-down leadership
- » Respect for experience
- » Neat and conservative dress and appearance





Younger donors are great prospects

» The best prospects for future gifts are decidedly young. A full 6 percent of best prospects are ages 40 to 54, while only 10 percent of people aged 70 and older meet the criteria

	Age 40-49	Age 50-59	Age 60-69	Age 70+
Current Planned Givers	21%	26%	27%	26%
Best Prospects	40%	32%	18%	10%

STELTER

Importance/Prevalence of Estate Planning Documents



Millennials

Ages 19-39

33% Very Important

18% Have a Will

52% Have None



Gen X

Ages 40-51

42% Very Important

28% Have a Will

43% Have None



Boomers

Ages 52-70

49% Very Important

44% Have a Will

29% Have None



Matures

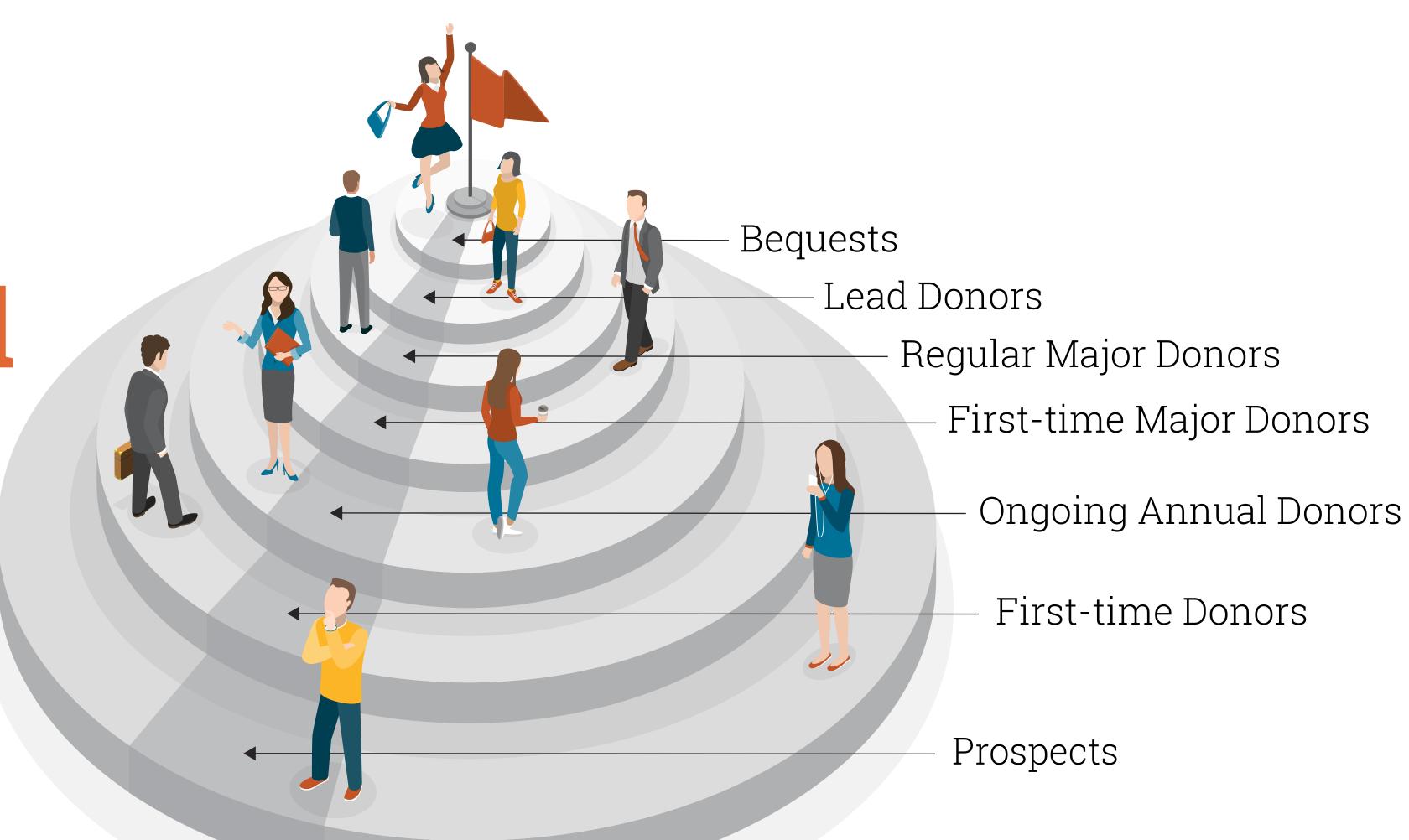
Ages 71+

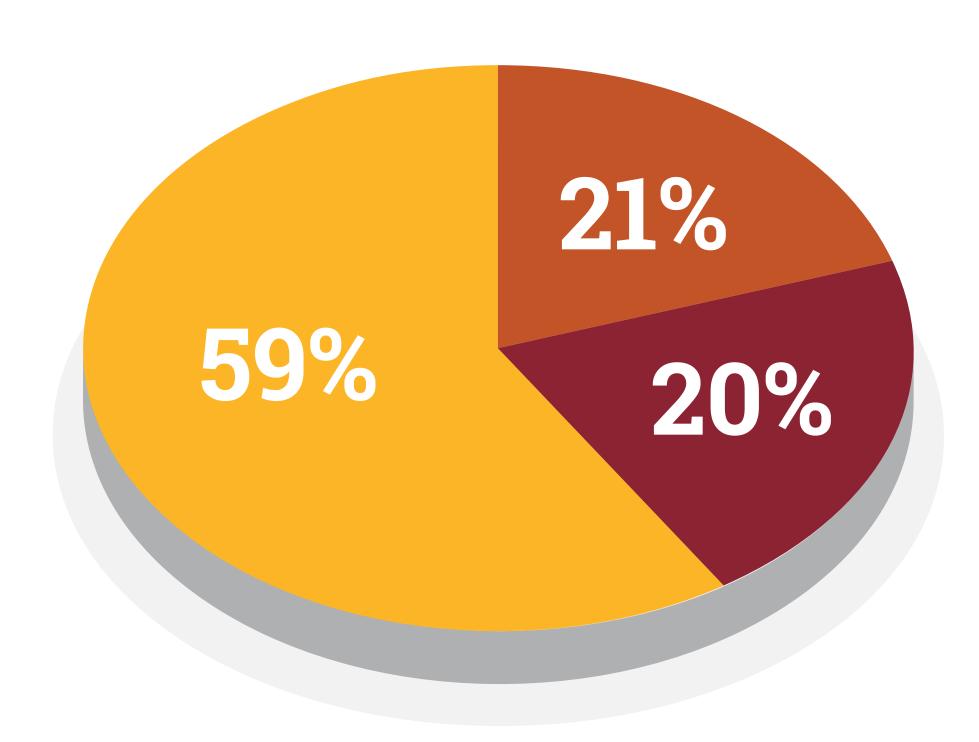
64% Very Important

68% Have a Will

14% Have None

The Typical Donor Pyramid





41% of your planned giving donors may not be on your radar

- 10+ years of consistent giving
- Less than 5 years of giving
- Never made a gift to the charity

Who is our Audience?

Key Takeaways

- Age, Loyalty, Frequency, Affinity, lapsed donors
- Demographic shift
- Generational differences
- Giving patterns
- 80/20/20 rule List/Offer/Creative
- Train staff to listen for donor cues



4

What do I say? What is the right message, at the right time?

Key Things to Remember When Crafting Planned Giving Messages:

Wording impacts receptivity.....

- Use family words
- Keep it simple/be conversation
- Eliminate jargon
- Use testimonies "social norming"
- Reference life connections
- Use "mixed packaging" approach
- Apply neuroscience principles



Use family language

> Stories and simple words

Avoid market language
Formal,

Formal, legal, or contract terms



I engage in transactions by formal contract

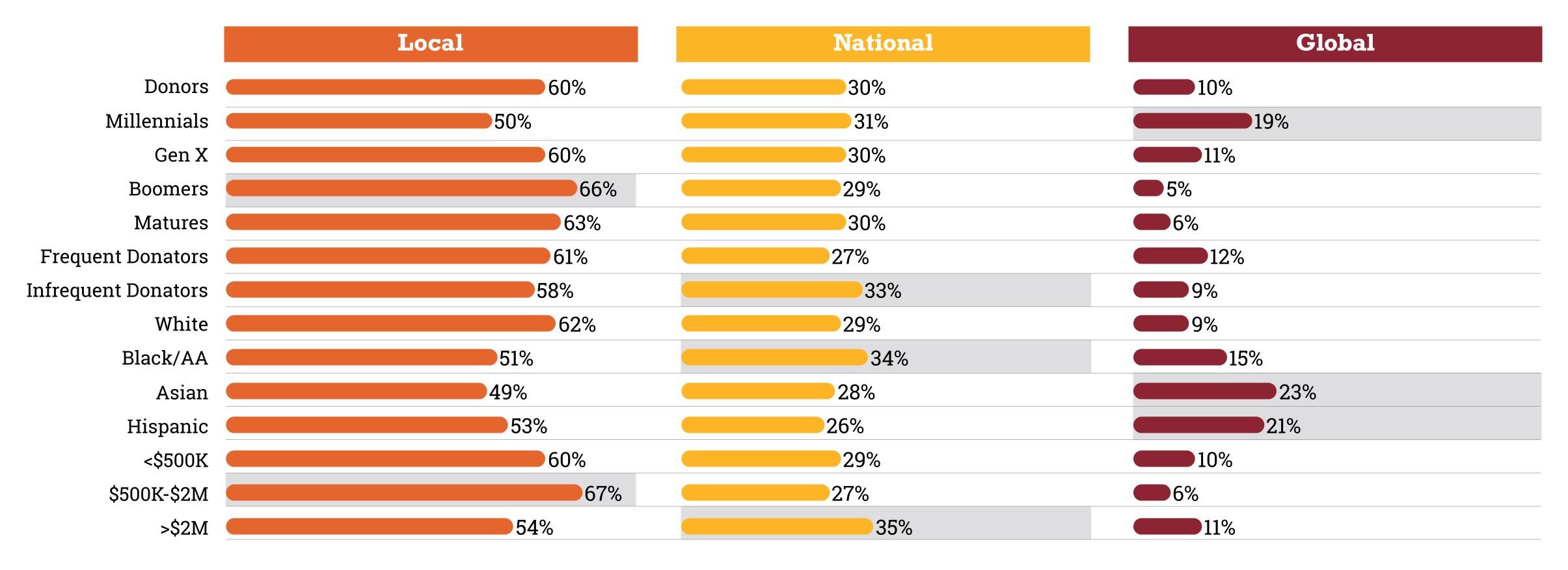
Would you say it in a normal conversation with your grandmother?

Donors like to keep it close to home

- Nearly 7 out of 10 donors prefer to give to local organizations over national or global nonprofits
- Want their gift to make a meaningful impact on a personal level

Donors Like to Keep It Close to Home

% donors indicating which type of organization they prefer to donate to







FOODBANK

12404 Jackson, OH 45640

Tel 740-286-6685 Fax 740-286-6686 seohiofoodbank.org

Feed the Next Generation in Pike County

Dear Julie,

Thanks to you, the Southeastern Ohio Food Bank served more than 17,000 people in your neighborhood.

Unfortunately, there's much more to be done, and we need your help to ensure we can be there to feed families in Pike County who are struggling.

In this issue of our newsletter, you'll learn about one of the simplest ways to extend your support into the future. A gift in your will or living trust is a flexible ways to help continue the fight to end hunger in Pike County.

Thank you for all you do to support the Southeastern Ohio Food Bank. Together we can improve the lives of Ohioans by ending hunger.

Sincerely,

Mary Anderson
Planned Giving Officer

P.S. Return the enclosed survey to learn more about how you can help ensure that children in Pike County don't go to school hungry.

Feed the Next Generation in Ross County

Dear Douglas,

Thanks to you, the Southeastern Ohio Food Bank served more than 20,000 people in your neighborhood.

Unfortunately, there's much more to be done, and we need your help to ensure we can be there to feed families in Ross County who are struggling.

In this issue of our newsletter, you'll learn about one of the simplest ways to extend your support into the future. A gift in your will or living trust is a flexible ways to help continue the fight to end hunger in Ross County.

Thank you for all you do to support the Southeastern Ohio Food Bank. Together we can improve the lives of Ohioans by ending hunger.

Sincerely,

Mary Anderson
Planned Giving Officer

P.S. Return the enclosed survey to learn more about how you can help ensure that children in Ross County don't go to school hungry.

Feed the Next Generation in Jackson County

Dear Eric,

Thanks to you, the Southeastern Ohio Food Bank served more than 17,000 people in your neighborhood.

Unfortunately, there's much more to be done, and we need your help to ensure we can be there to feed families in Jackson County who are struggling.

In this issue of our newsletter, you'll learn about one of the simplest ways to extend your support into the future. A gift in your will or living trust is a flexible ways to help continue the fight to end hunger in Jackson County.

Thank you for all you do to support the Southeastern Ohio Food Bank. Together we can improve the lives of Ohioans by ending hunger.

Sincerely.

Mary Anderson
Planned Giving Officer

P.S. Return the enclosed survey to learn more about how you can help ensure that children in Jackson County don't go to school hungry.



25,000 people in Jackson County don't have enough food to eat.



YOUR GIFTS AT WORK

AMIT SERVES MORE THAN
30,000 STUDENTS
A YEAR IN 110 SCHOOLS IN
29 CITIES throughout Israel.



80% OF AMIT STUDENTS

are graduating high school with a bagrut diploma, as compared to only 63 percent of all Jewish high school students in Israel.



We are able to provide innovative services and programs to

MORE THAN 1,000

who are mainstreamed in AMIT schools.



3 AMIT HIGH SCHOOLS

were among 20 in all of Israel cited by the Ministry of Education for excellence in values education.



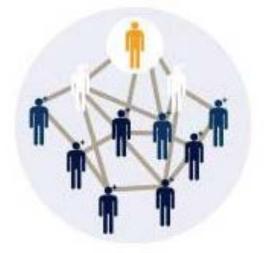
95%

of our students serve in the Israel
Defense Forces and perform
National Service upon graduation.



2 AMIT PRINCIPALS

named Outstanding Principals of the Year by their municipalities for 2013/14.



MORETHAN 40 MUNICIPALITIES

are on a waiting list to join the AMIT Network and benefit from our cutting-edge pedagogical expertise.



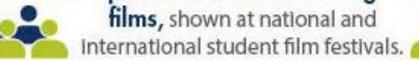




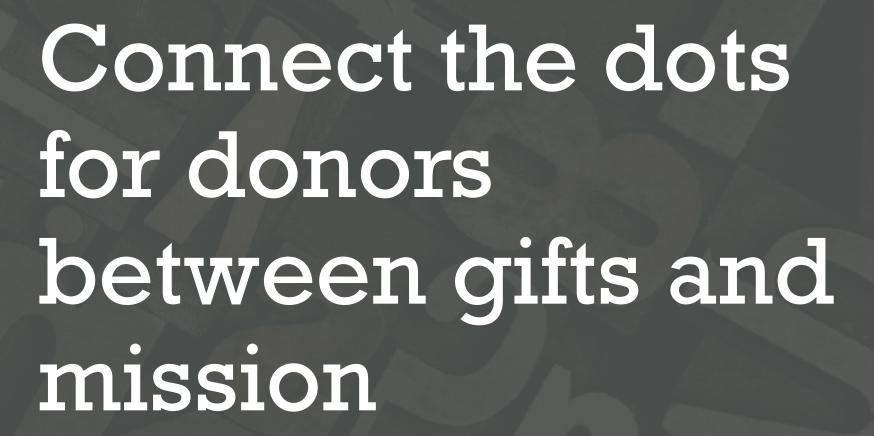


at AMIT Kiryat Malachi and AMIT Or Akiva, both located in development towns, have produced award-winning









Focus on impact

Show the value of current programs

Reinforce urgency for the future



Leave Your Legacy

Join us in our commitment to slowing, preventing and treating be eye diseases. This newsletter focuses on ways you can continue us meet our current and future needs, as well as some of the be you can receive from your generosity. If you have any question finding a gift option that fits your circumstances, please contable Barbara S. Spitzer at 1-800-437-2423 or bspitzer@brightfocus.com



One out of every 16 Americans over the age of 40 suffers from Alzheimer's, macular degeneration

nation will continue to experience

an increasing strain on social

and economic resources.

or glaucoma. Left uncured, caregivers, communities and our

INSIDE • You Have the Power to Help Us Save Mind and Sight page 2

Who's on Your Shopping List? page 4

PROVIDING HOPE

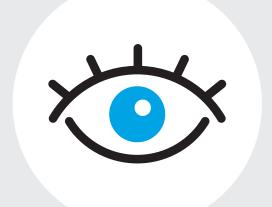
Because of the thoughtful generosity of people like you,
BrightFocus Foundation has been able to fund scientists to investigate
causes, treatments and possible cures of diseases through our three
programs—Alzheimer's Disease Research, Macular Degeneration
Research and National Glaucoma Research. These programs have
provided funding for:



\$87 million
in Alzheimer's disease research projects.



\$15 million to scientists studying macular degeneration.

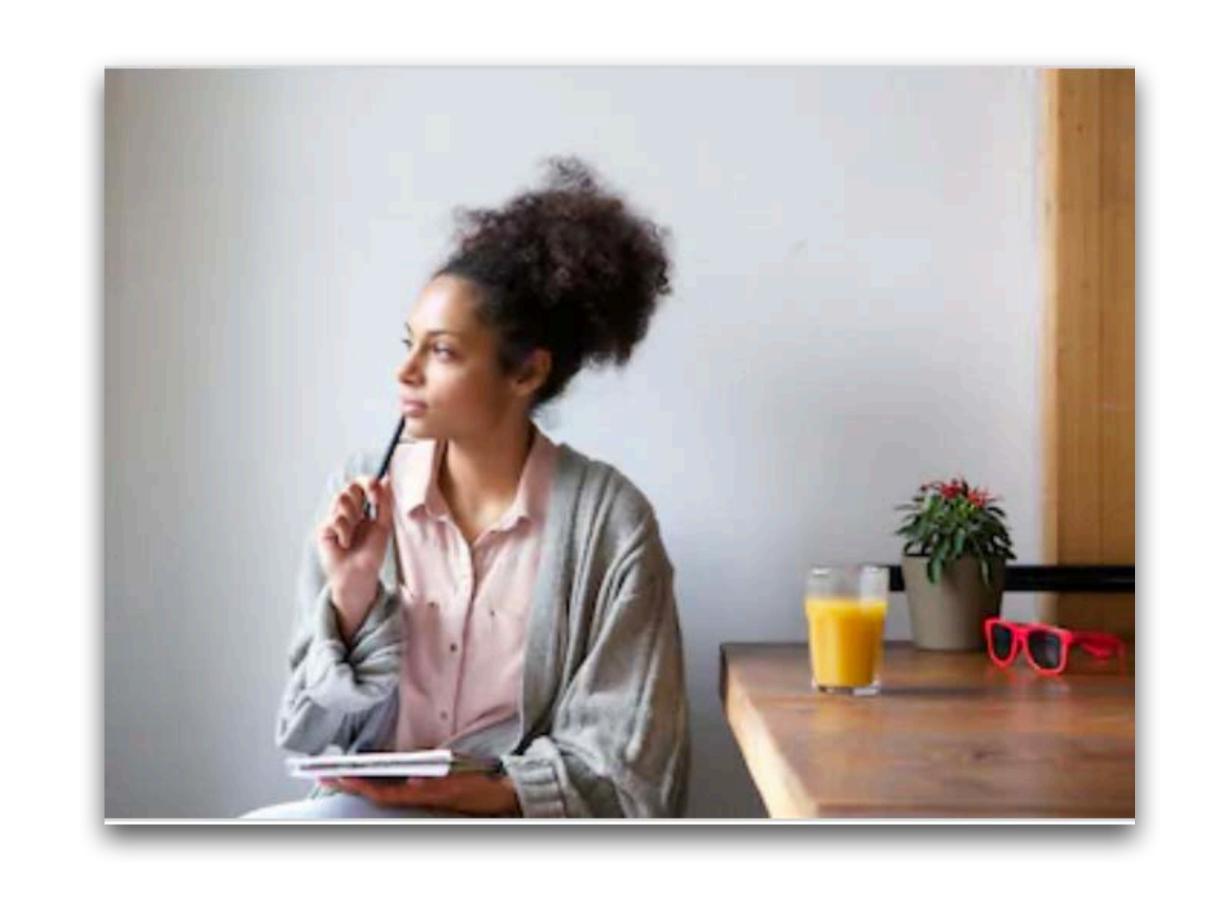


\$24 million to scientists studying glaucoma.

What do I say?

Key Takeaways

- Family words
- Simple/conversational
- Eliminate jargon
- Donor stories
- Reference life connections
- Localize messaging
- Focus on impact



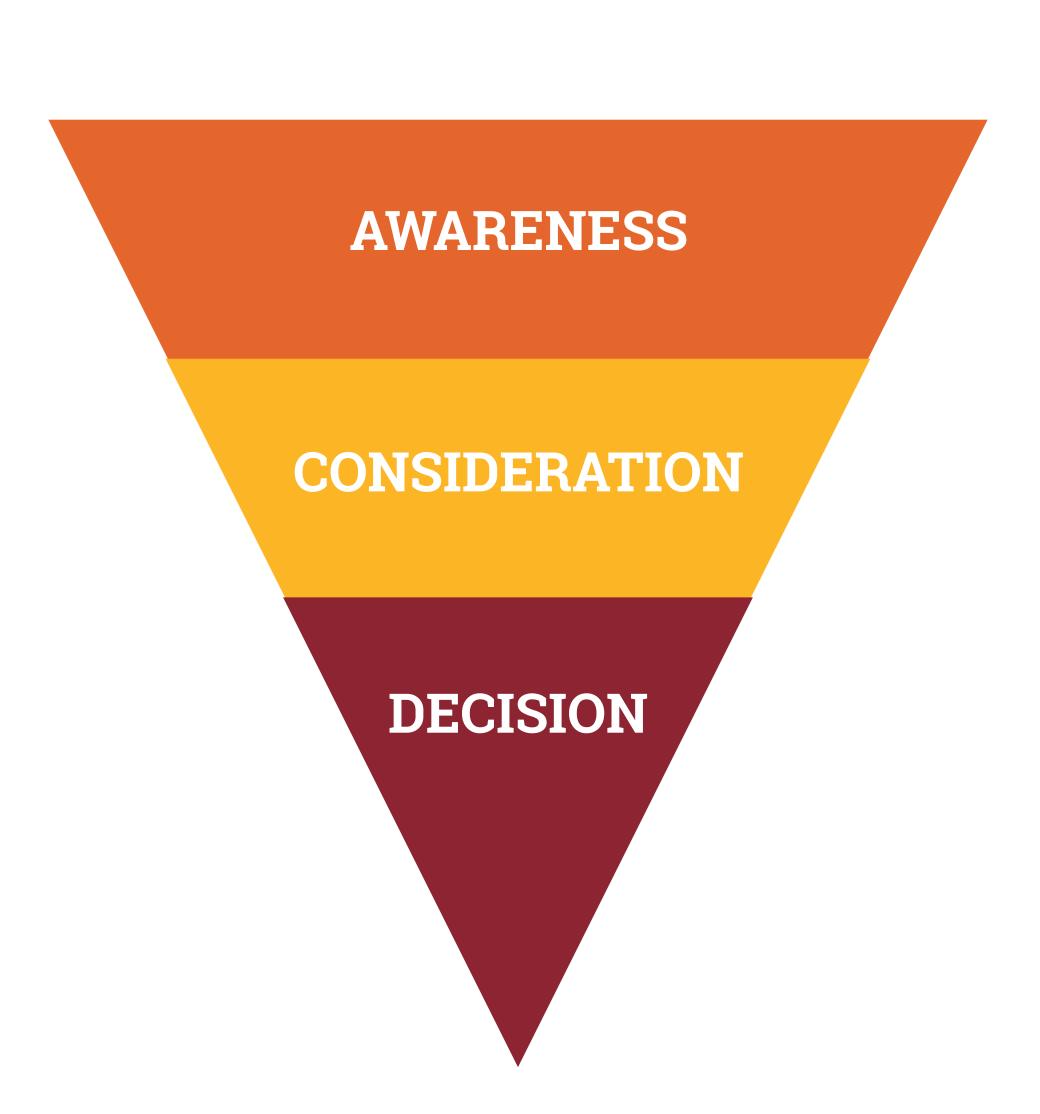
5

How? Tactics

Marketing Funnel

Awareness

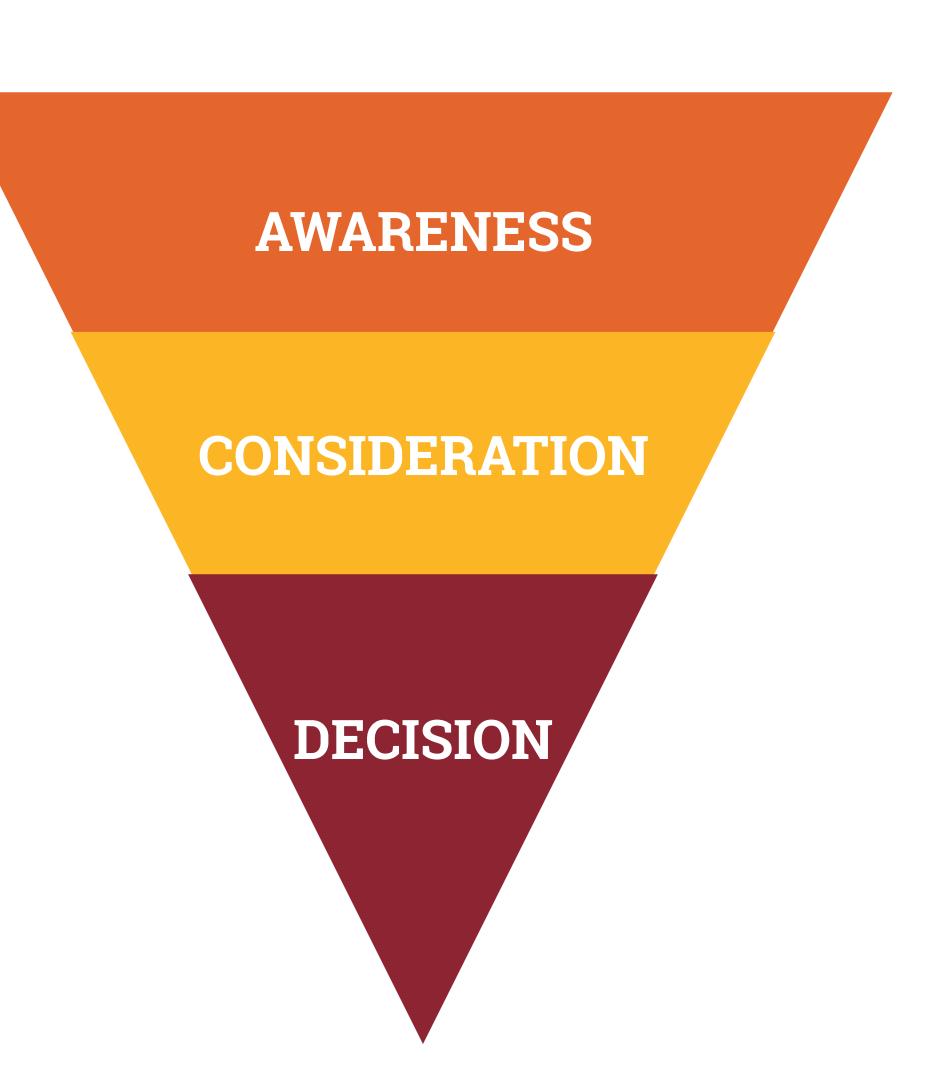
- Introduce an issue
- Educate the donor
- Provide tools for donor research / action
- Demonstrate the need
- Illustrate next steps



Marketing Funnel

Consideration

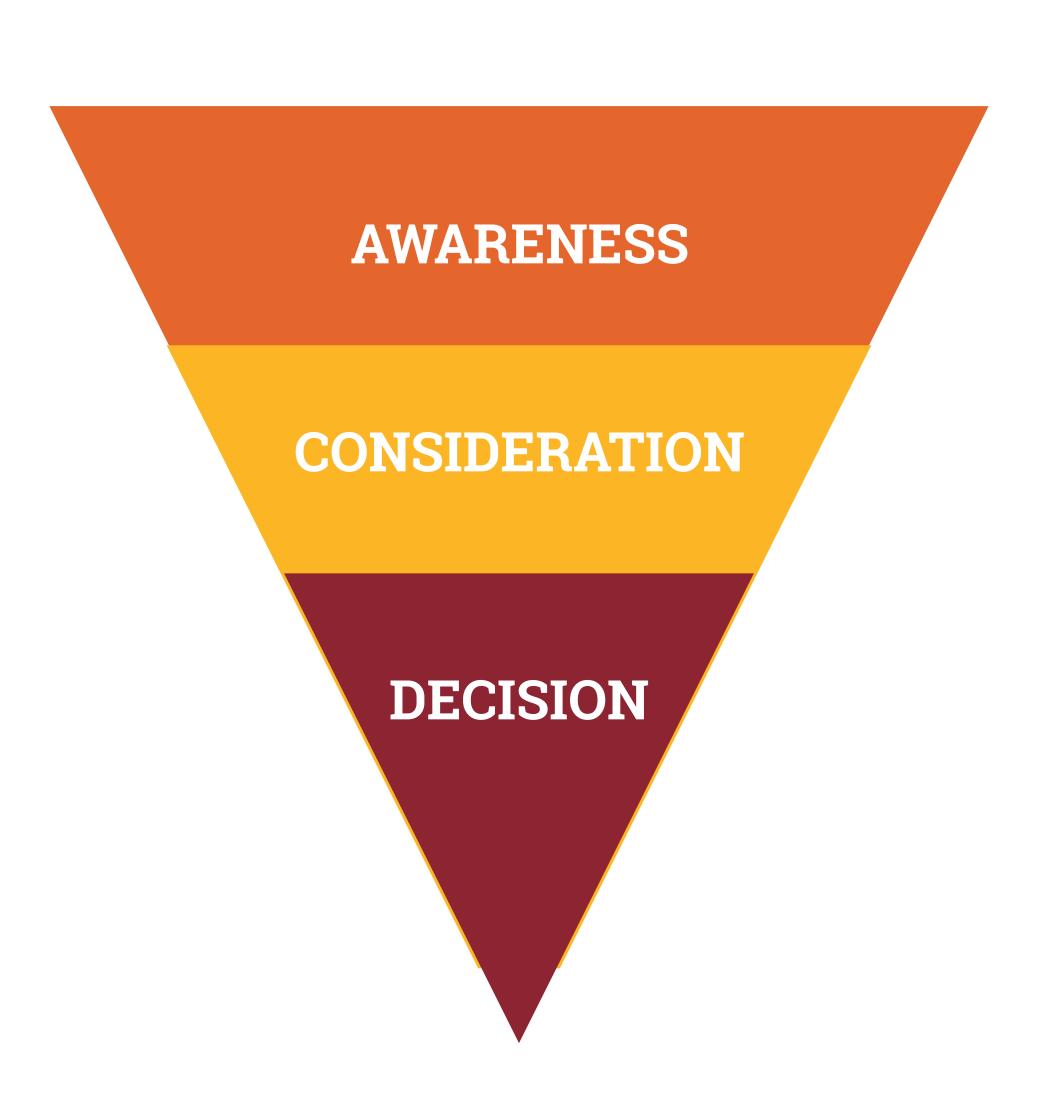
- Build a relationship with the donor
- Show proof of effectiveness
- Satisfy and alleviate concerns
- Develop enthusiasm
- Eliminate the hurdles against the gift
- Inspire action



Marketing Funnel

Decision

- Validate donor intent
- Begin donor stewardship
- Update and inform



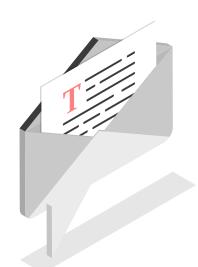
Marketing Drivers



Direct Mail



Targeted Mail



Educational Email



Targeted Email



Mail & Email
Survey



Social

Marketing Destinations







Partner with inhouse teams to maximize your PG message

Leverage Current Touch Points

Current Touch Points	Ideas
Annual Report	Ads
Brochures	Advertorials
Campaigns	Articles
Direct Mail	Buckslips
Email	Banner Ads
Events	Check boxes
Face-to-Face	Speakers
Gift Receipts	Inserts
Magazine	Stories
Newsletter	Side Bars
Social	Testimonies
Web	Microsite

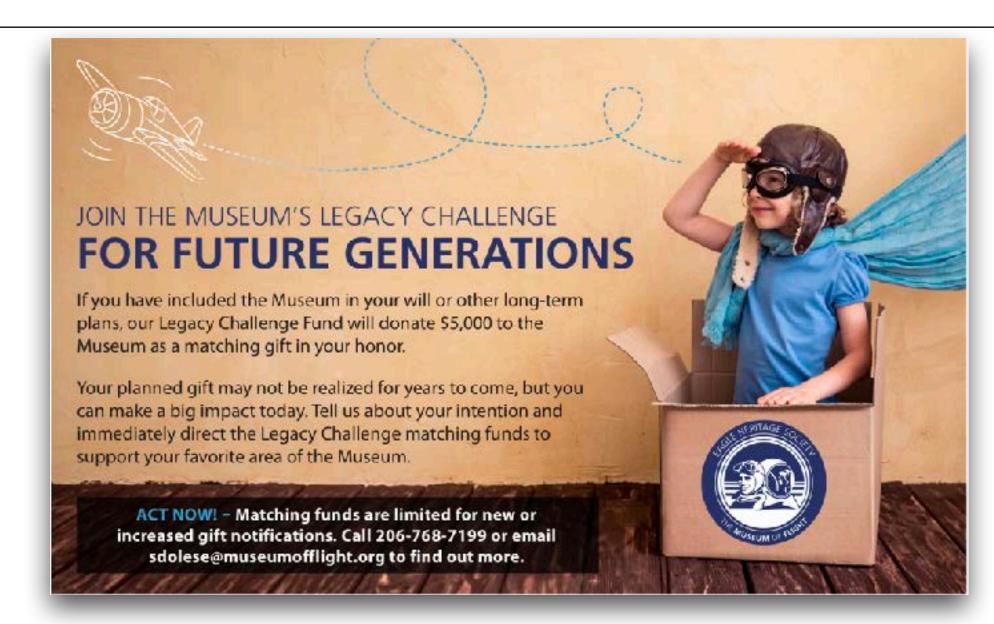
Create a calendar of all your marketing and organizational ewents

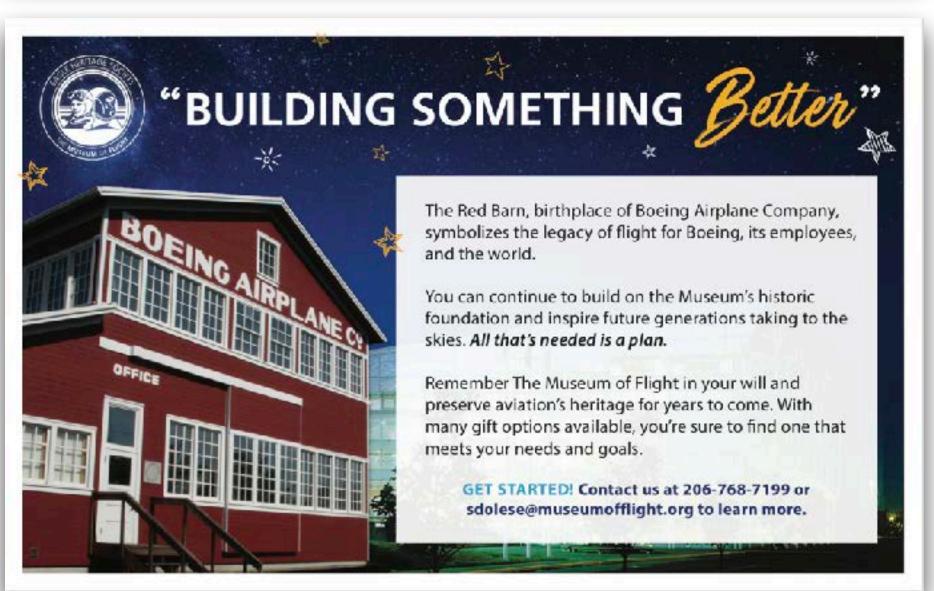
Create a cale all wour mark amd organiz ewents

Research, examine and test your list

Plan beyond a 12-month cycle

Use multiple channels to spread your message











Simplicity. As little as one sentence in your will or living trust is all that is needed to complete your gift.

Flexibility. Until your will or trust goes into effect, you are free to alter your plans.

Versatility. You can give a specific item, an amount or money, a gift contingent upon certain events, or a percentage of your scrate.

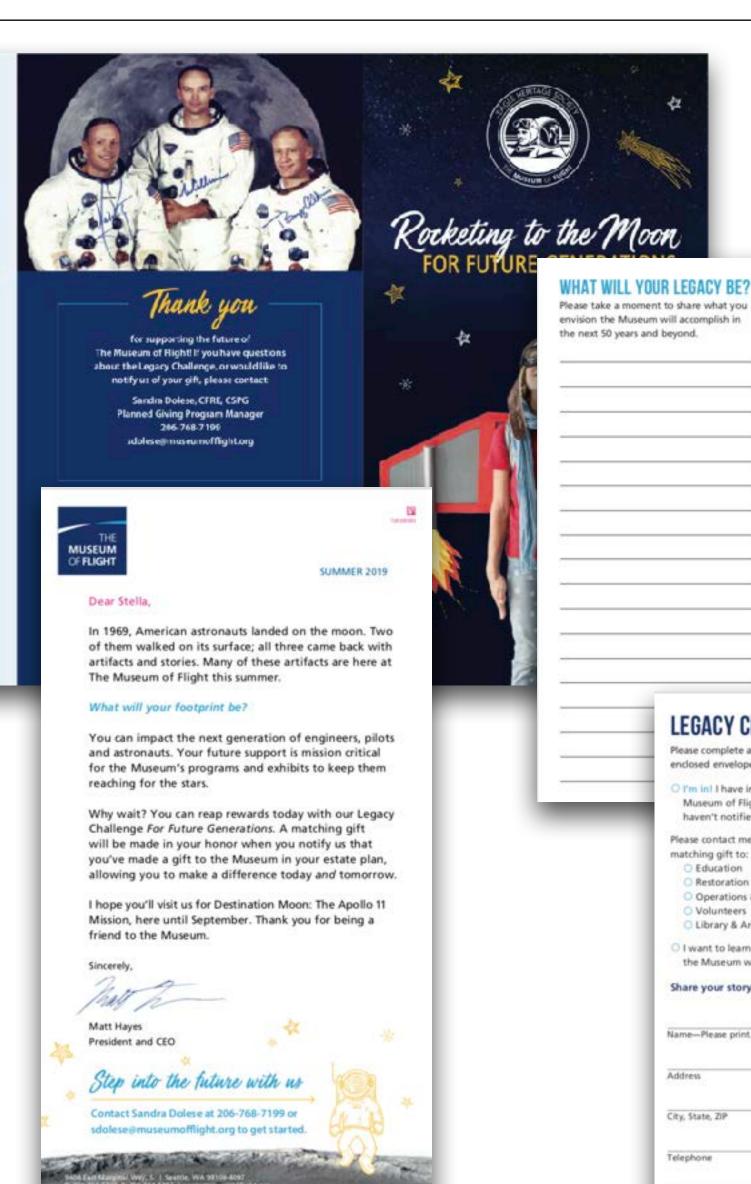
of my estate

HOW TO MAKE YOUR GIFT.

THE MUSEUM OF FLIGHT



MAKE THE MOST OF YOUR RETIREMENT **PLAN ASSETS**



GRATEFULLY HONORING THE PAST

When Randa and Jonathan Abramson met in 2002, they were surprised to learn that aviation was one of the interests they shared. Randa was a member of the Maseum's capital campaign staff to build the T.A. Wilson Great Gallery. From 1984 to 1986 she worked closely with Alison Bailey, who is now the Museums longest-term employee. Randa is designating her Legacy Challenge matching gift to honor Alison and their work together.

allerge offer to earn a \$5,000 donation for the their attention when Kanda and Jonathan were lis after the birth of their grandson. They wanted rities and chose to include The Museum of Flight. eing impressed with the impact Museum ng on youth, they each have personal



The 1984 campaign and operations start included Randa Cleaves Abramson, far right, and Alison Bailey, back row, 6th Randa and Josathan Abramson

Randa's father was an aeronautical engineer, working with gyros, guided missiles and on the Manhattan Project. Randa began working with nonprofits, and the recalls, "The Museum of Flight was the only fundraising project my father understood." Her son echoes that sentiment; when asked what his mother does, he says with pride, "More helped build The Museum of Flight"

Jonathan says. "In addition to being proud of Randa for walking out on a wing to build the Great Gallery, I'm making a gratitude giff for the team that did the fundraising and for...all the people

Jonathan's father was also involved in aviation. When all his buildies were being drafted into the Korean conflict, Jorathan's dad opted to become a 'flyboy' 18 years old when he completed flight training, he was assigned as a B-29 twrret gunner. His Air Sea Rescue squadron flew out of Guarn in B-2% equipped with boars in the bomb boys. On Joruthan's first visit to the Museum with his own son, they found themselves in the midst of a reunion of B-29 crew members. It was a special moment, seeing voterans-men just like Jonathan's father-reuniting and remembering

Or another visit to the Museum, Jonathan toured the Aviation Pavilion and saw the Museum's B-29, T-Square. It's a pristine renovation of a plane similar to the one my father and his crew mates spent two years of their young lives flying rescue duty in'

Byplanning their future gifts, the Abramsons will make an impact that wouldn't have been possible during their lifetimes. Randa and Jonathan are proud to be part of sustaining this great institution for generations to come.

To learn how you can make The Museum of Flight a part of your legacy, contact Sandra Dolese at sdolese@museumofflight.org or 206-768-7199.



50 years ago, the Apollo 11 team of Buzz Aldrin, Neil Armstrong and Michael Collins landed on the moon. Help us celebrate their amazing accomplishment, while also helping us step bravely into the future, by joining our Legacy Challenge For Future Generations

HERE'S HOW IT WORKS.

- 1. Make a gift to The Museum of Right in your estate plan.
- 2. Notify us of your gift, and an additional \$5,000 gift will be made in your honor to the area of
- 3. Bring the history of flight to life for visitors today and tomorrow.

The matching pool courtesy of a special donor. began with \$200,000. Be sure to notify us of your gift before the fund runs out.

> With your notification, receive a complimentary copy of the book "For Future Generations" while

LEGACY CHALLENGE

Please complete and return this form in the enclosed envelope today. Thank you!

O I'm in! I have included a gift to The Museum of Flight in my estate plan but haven't notified you yet.

Please contact me so I can direct my \$5,000 matching gift to:

- Education
- Restoration & Collections
- Operations & Facilities Volunteers
- C Library & Archives
- I want to learn more about supporting the Museum with a planned gift.

Share your story on the back.

Name-Please print.

Address

City, State, ZiP

Telephone

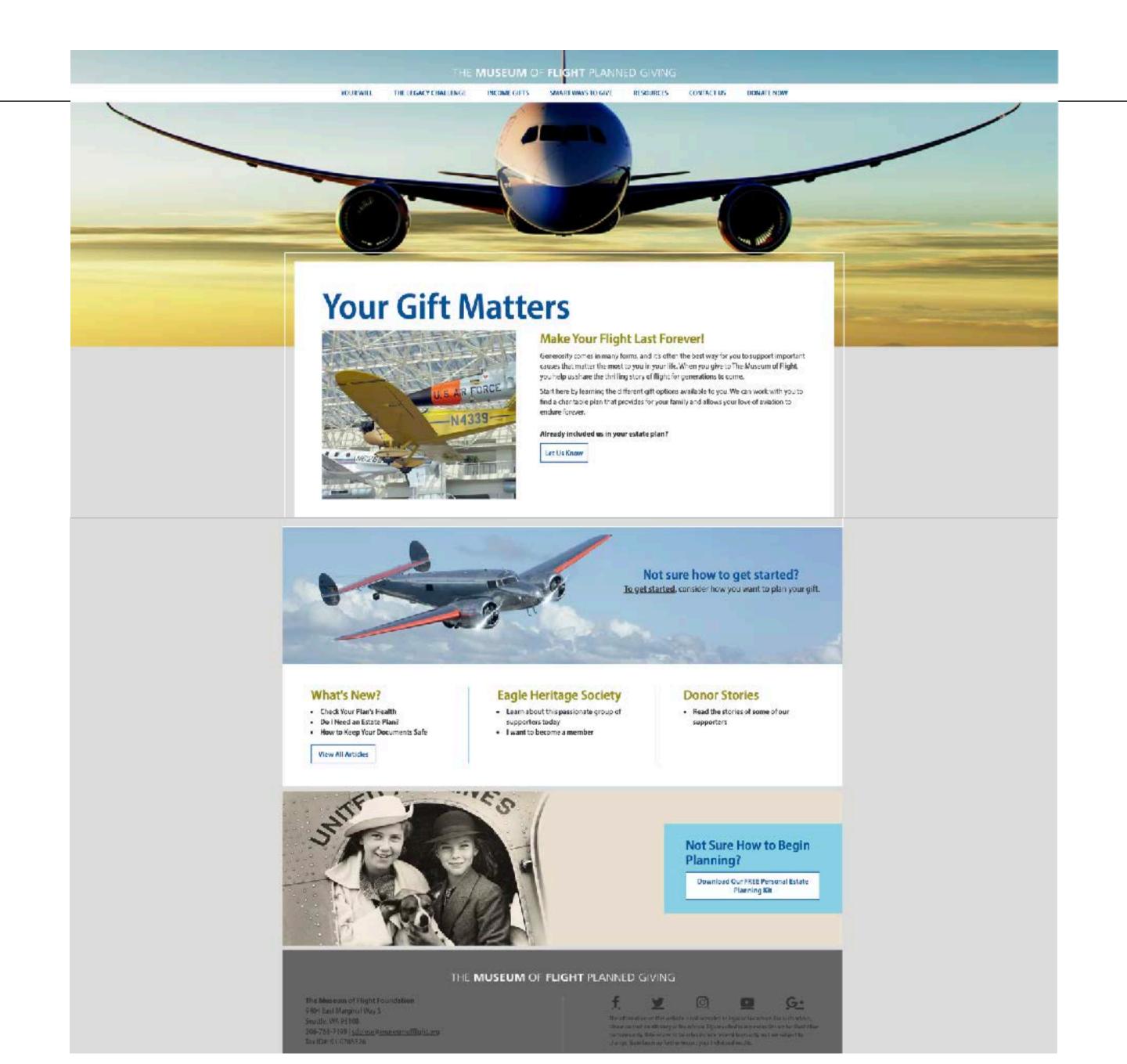
We suspect your privace, Information collected here will not be shared

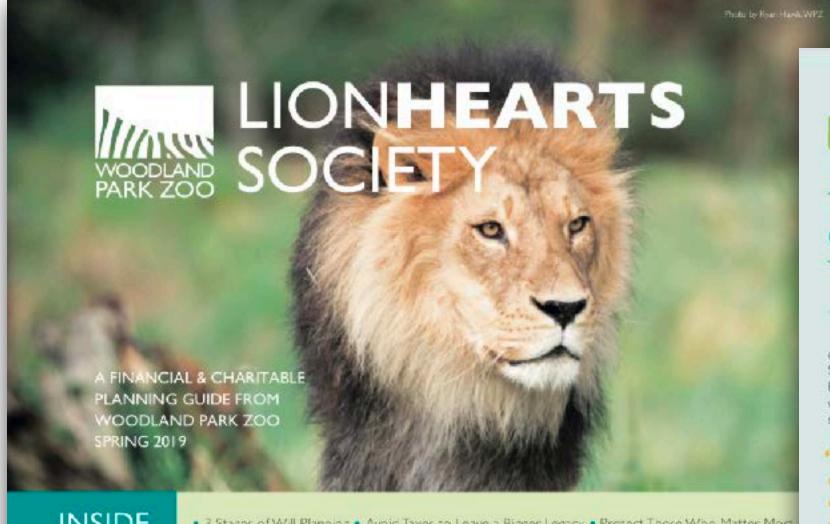


THE MUSEUM OF FLIGHT

The Museum of Flight Foundation 9404 East Marginal Way, 1. 1 Seittle, WA 95108-409:







INSIDE

• 3 Stages of Will Planning • Avoid Taxes to Leave a Bigger Legacy • Protect Those Who Matter Most

TRAILBLAZER CREATES LEGACY TO SAVE SPECIES

Lillian Hagener Bell was a trailblazer in many ways. From her beginnings in Silverdale, Washington, as part of the first set of twins born in that region, to her decision to enter the Marine Corps in the 1950s, Lillian was a leader right from the start.

After years of working as a telephone operator with her twin sister, Lila, she decided that she wanted to strike out on her own and experience the world. Lillian went on to become one of the first five females to attend drill instructor training, achieved the esteemed ranking of Lieutenant Colonel and served on numerous military trials throughout her distinguished 36-year career in the Marines. Sunshine Voss, Lillian's granddaughter. also recalls her penchant for learning. She was highly educated, with a bachelor's degree in history and a master's degree in education.

also had a playful side."She really liked sports cars and to the bears at the zoo, Lillian always appreciated the driving fast," Sunshine remembers. "She would change

into a muumuu made by her sister after wearing her military uniform all day, put on her flip flops and literally let her hair down!"

Along with her love of learning (and fast cars!), Lillian had an exceptional attachment to animals. From her While Lillian was a strong and determined woman, she work on the farm as a young girl, to her own house cats, wonder and magic that animals brought to the world.

Continued on Page 2



Sunshine recalls many trips to W Park Zoo where she said family i would continually come away ha something from Lillian about cor

"She had an awa about the impor of the preservati our wild animals she passed that o whoever she was

Sunshine says, "My grandmother v gracious and loving person. She fe our responsibility to provide for v and make others conscious of ani are in danger of becoming extinct

Thank you, Sunshine, for sharing y memories of your wonderful grain and thank you Lillian for rememb zoo so generously in your estate legacy gift will help Woodland Pa create a social movement to save future generations.

Like Lillian, you can recognize th do at Woodland Park Zoo by in your will or other estate plans. Sarah Valentine at 206.548.2624 sarah.valentine@zoo.org to learn can make an impact with a future i

INESS REPLY MAIL MAIL PERMIT NO. 964 SEATTLE WA WILL BE PAID BY ADDRESSEE LIONHEARTS SOCIETY DLAND PARK ZOO

HINNEY AVE N

EWA 98103-9801

n the enclosed envelope today. Thank you

Name (Please print)

ONE OF THE MOST

YOU'LL EVER HAVE

· Self-sufficiency of grown children;

· A desire to make a gift to Woodland Park Zoo.



Dear Stella,

It is my pleasure to provide you with the latest edition of Woodland Park Zoo's Lionhearts Society. Our spring newsletter includes several strategies for a meaningful legacy of giving. You will learn how to create or update a will, as well as ways an estate plan can protect your family. I hope the material informs and inspires you.

You will also read about Lillian Hagener Bell, a trailblazer in every way, and whose legacy gift to Woodland Park Zoo will provide world-class animal care and enable all children and their families to engage in extraordinary zoo experiences for

The zoo's history as a beloved community treasure and a pioneer in creating naturalistic exhibits where animals thrive is foundational. But, we have realized this is not enough. We are determined to build upon our history of innovation and leadership and transform the way we think and act to save species.

A legacy gift is a transformational investment that will help Woodland Park Zoo redefine the relationship between people, our planet and all of its creatures and step forward as a leader in a social movement to save species for future generations.

As one of our most loyal champions, you have helped make Woodland Park Zoo a recognized regional and global leader that saves wildlife and inspires everyone to make a priority in their lives. Thanks to you, our zoo will empower millions here and across the nation to be an active player in conservation action that is critical for the health of the planet and wildlife.

With heartfelt thanks

NO PO

Sarah K. Valentine, CFRE Vice President of Development 206.548.2624

sarah.valentine@zoo.org



P.S. I welcome an opportunity to speak with you if you have questions about any ideas covered in this newsletter or if you are ready to make or update your gift of a lifetime to Woodland Park Zoo. I'm always happy to help.

1/2

Place Stamp Here

Humane

Make Your Final

Wishes Come True

SEATTLE HUMANE SOCIETY 13212 SE EASTGATE WAY BELLEVUE WA 98005-4492

սիգ/|իդիդոգետ||եՄիլեսիլիթըկերՄ|ՍթիգՄեր

Fold in half and tape closed.

can make abou need of rescue with the support you have offered during your

Your gift can be a specific asset, such securities or property, or a percentag will is flexible-it can be updated or accomplished in as few as four steps

- L Determine whether you'd like to you'd like to leave a percentage.
- 2. Decide if you want to direct you or leave your gift unrestricted, a pressing needs.
- 3. Contact Scott Fraser at (425) 373 return the attached reply card to complete your gift.
- 4. Share the sample language with put in place.



Pet Guardian Program Gives Pearl a New Home

When we plan for the future, we make arrangements to care for our family and favorite charities, like Seattle Humane. Unless we also make plans for our furry family members, they will pass to next of kin like personal property. For those who aren't certain who will care for their pets when they pass, Seattle Humane's Pet Guardian Program provides an option. Enrollment in the program requires pet owners to specify in their will or trust document that their pets are to be entrusted to Seattle Humane for rehoming upon their death.

The goal of the Pet Guardian Program is to provide peace of mind that our beloved pets will be cared for when we're gone. The family of Becky, who recently passed from cancer, received that peace of mind when they could not take in Pearl, Becky's beloved 16-year-old kitty. When Pearl first arrived at the shelter, she was scared and shy, having lost the only caretaker she had ever known. Once the only home she knew and was Pearl was more comfortable, she moved the oldest cat at the shelter. Emma to the adoption area where she spent



her time curled up asleep or in a staff member's lap, waiting to meet her new family. As a senior kitty, we knew it might take some time for the right match to happen.

Then one day, an elderly woman named Emma visited our adoption center and was taken with Pearl. She went home and couldn't sleep, thinking about Pearl, who had lost

Continued inside

Family 7

the holidays, family traditions epen relationships across tions—especially family ons focused on philanthropy.

giving to others, children, ts and grandparents come her for a common cause. and then work together to tions from an impulse to

how to start your tradition:

gin early: Encourage small ldren to donate their toys or cept that their idea of giving ck may differ from yours.

unteer together: Participate in

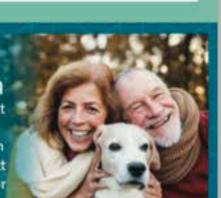
thing purposeful.

keeps giving top of mind and review your family vision for philanthropy. Does it still resonate? Does it need a makeover? Adjust your goals

We respect your privacy, information collected how will not be should extend extend or not organizate

Your Will Can Further Our Mission

We would love to talk with you about how a gift in your will can make a meaningful difference for animals in need in our community. Contact Scott Fraser at scott@seattlehumane.org or (425) 373-5387 to get started.



ow to M

r they occur year-round or

decide what issues the family difference. The act of giving

rticipate in a simple charitable tivity. As they grow, encourage uth to talk about their interests.

mily volunteer opportunities in ur community. It's a great way to see firsthand who or what your giving supports. Plus, making a difference together feels good.

Make Your Tradition Last

everyone motivated.

Be flexible: Periodically,

to changing priorities.

· Give again (and again):

is repetition.

After all, the key to tradition

Extend your tradition of giving beyond your lifetime-and set an example for future generations-with a gift from your will to Seattle Humane. Contact us for details.



Thank you for completing this survey. Your feedback is very important to us. The personal information you provide will not be shared outside of Seattle Humane.

START HERE

In what ways have you been involved with Seattle Humane? (Please check all that apply.)

- 5. I/family member attend classes or educational events 1. Adopted a pet from Seattle Humane
- ☐ 6. Read Seattle Humane publications or follow on social media 2. Volunteer my time
- □ 3. I am/was an employee 7. Made a financial contribution
- 4. Attend fundraising events
- □ 8, Other:

Seattle Humane

Please circle the number that best represents your LEVEL OF INTEREST in the following Seattle Humane funding priorities:

	INTERESTED	INTERESTED	DISENTERESTED	DISINTERESTED	INTERESTED	KNOW
1. Pet adoption programs	1	2	3	4	5	6
2. Low-fee spay/neuter services	1	2	3	4	5	6
3. Funds for animals with special medical needs	1	2	3	4	5	- 6
 Life-Saver Rescue program to accept pets from other shelters 	1	2	3	4	5	6
Community outreach programs that keep people and pets together	1	2	3	4	5	6
6. Pet Loss Support sessions	1	2	3	4	5	6
 Pet Guardian program to care for your pet if you cannot 		2	3	4	5	6
Natural disaster and rescue services	1	2	3	4	5	6
9. Humane education programs for children	1	2	3	4	5	6
O. Capital projects to maintain and improve facilities	1	2	3	4	5	6
1. Areas of greatest need	1	2	3	4	5	6

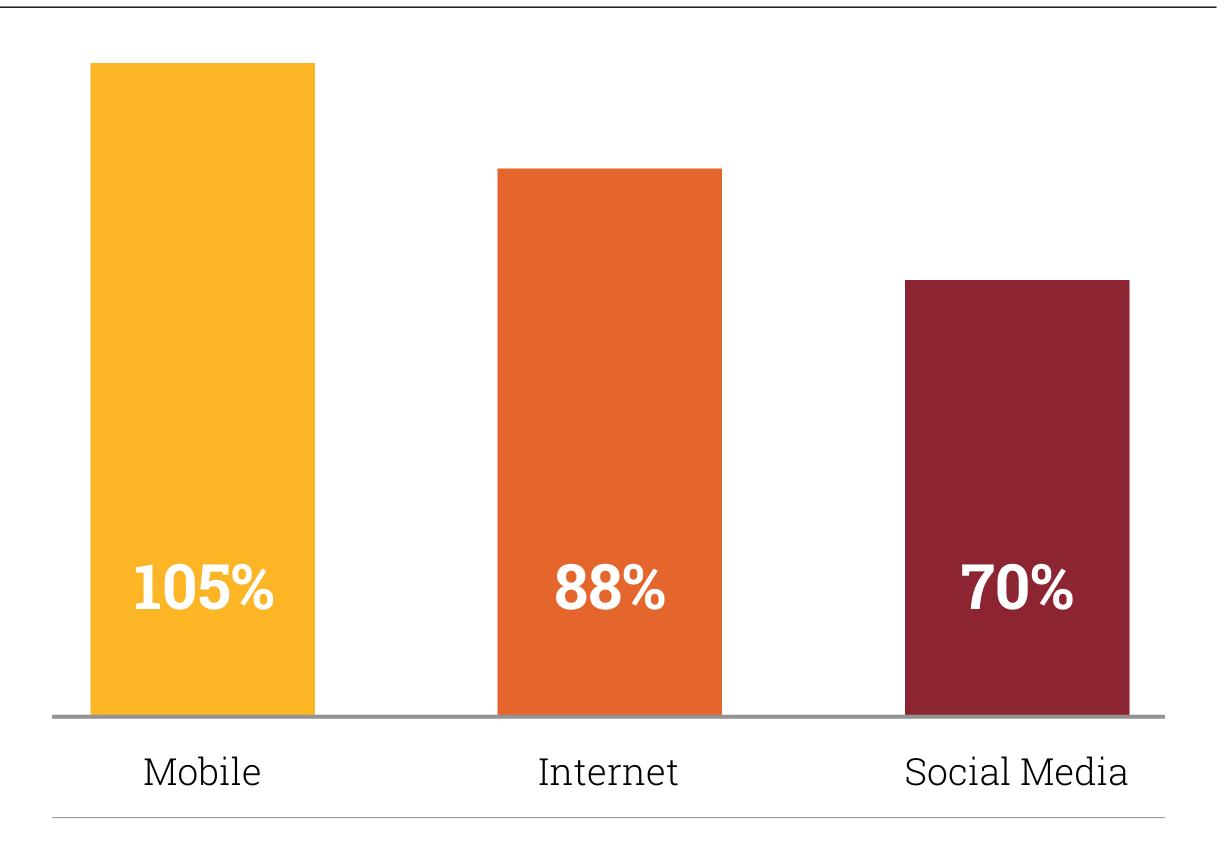
Please circle the number that best represents HOW IMPORTANT EACH of the following factors would be if you were to consider making a gift to Seattle Humane:

	VERY IMPORTANT	SOMEWHAT IMPORTANT	NEITHER IMPORTANT NOR UNIMPORTANT	SOMEWHAT UNIMPORTANT	NOT AT ALL IMPORTANT	DON'T
Personal satisfaction of giving	1	2	3	4	5	6
2. Expanding spay and neuter programs/education	1	2	3	4	5	6
3. Saving and serving homeless pets in need	1	2	3	4	5	6
4. Giving back to pets and owners in my community	1	2	3	4	5	6
5. Furthering the mission of Seattle Humane	1	2	3	4	5	6
6. Giving in honor or memory of a loved one or pet	1	2	3	4	5	6
7. Immediate tax advantages	1	2	3	4	5	6
8. Future income, tax and other financial benefits	1	2	3	4	5	6

2018 Digital Use In The U.S.

Takeaway:

The U.S. is a mobile country



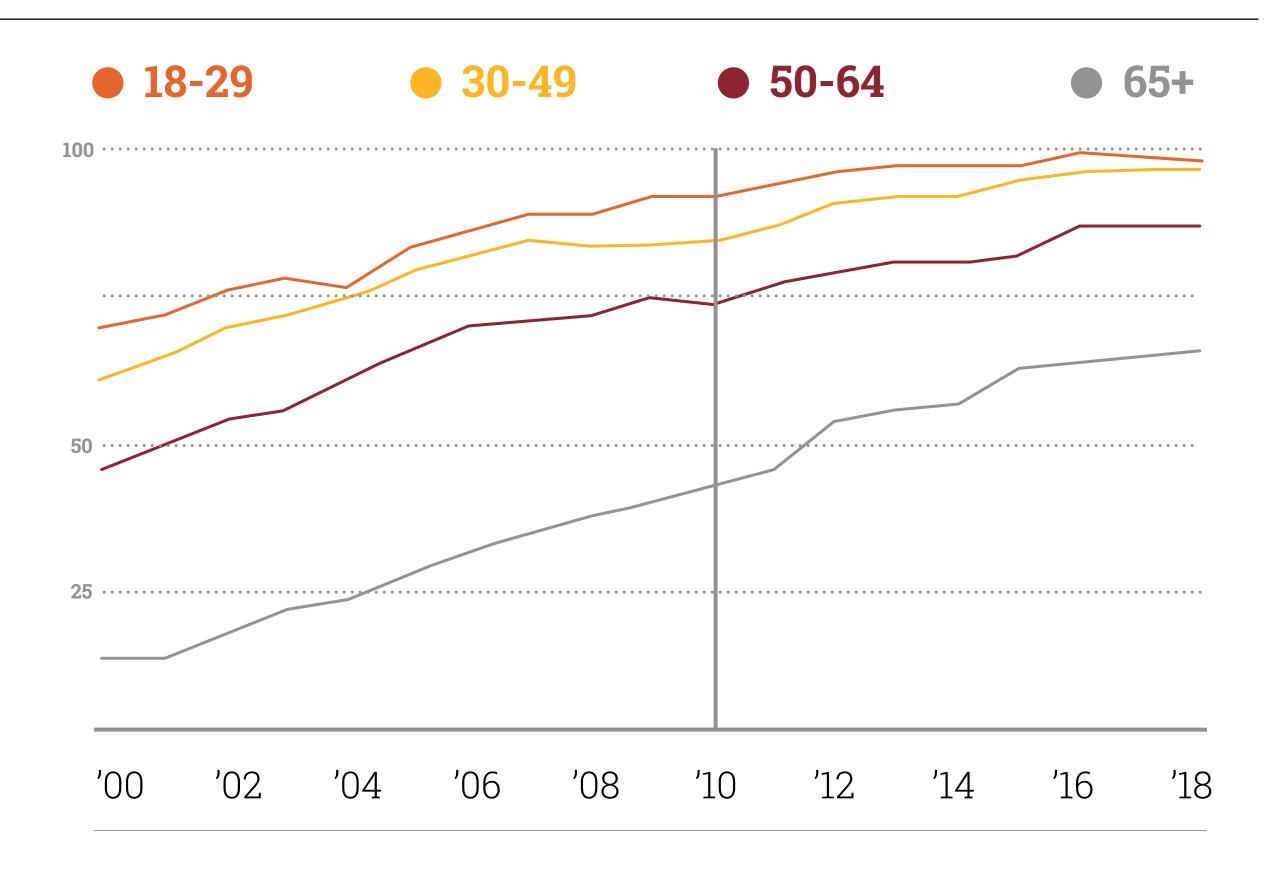
Total US Population = 326 million

Mobile subscriptions = 341 million Internet users = 287 million Social Media users = 230 million

Internet Usage in U.S.

Takeaway:

65+ is later to the game, but joining very fast.

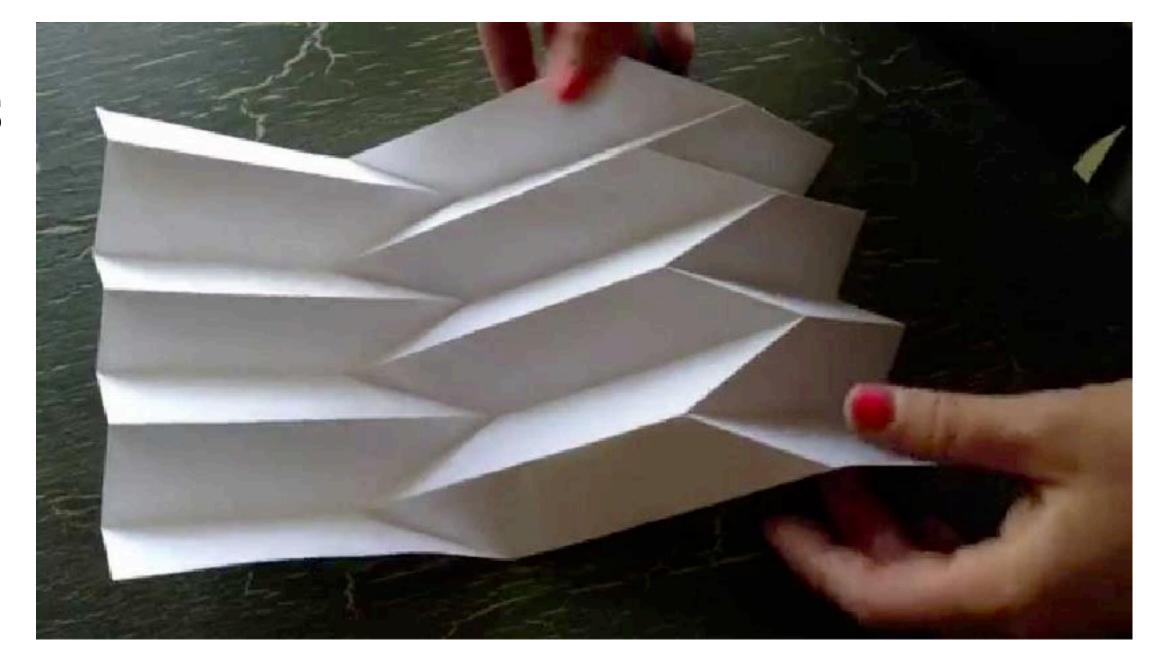


% of U.S. adults who say they own or use each technology

How? Tactics

Key Takeaways

- Understand the marketing funnel
- Difference between marketing drivers and marketing destinations
- Leverage current touch points
- Create a detailed calendar
- Leverage digital opportunities
- Build a multi-channel plan



6

Trends/New Ideas

YESTERDAY

TODAY

TOMORROW

DI	ICTN	IECC A	DIE	CTIT	7
DU		AE99 O	DJE	UIII	

Educating Donors Education + Conversion Conversion + Growth

CONTENT FOCUS

Technical (PG 101) Impact + Technical Impact + Viability

AUDIENCE

Older-Oldest Americans Multi-Generational Multi-Generational

STRATEG

NFP Controls Conversation Donor-Centric Donor-Driven

What Medium Works for You?

......

Focus Your Messaging

Be Open to New Channels

Legacy Challenge

Entel

PLANNED GIVING

WHY IT'S CRITICAL TO OUR WORK

Planning for the future is always a good idea, no matter where you are in life. The Museum of Flight relies on the foresight of those who include a gift to the Museum in their financial or estate plans. These planned gifts can be made now to immediately support our mission, or they can take effect in the future as a final way to leave your legacy.

Depending on the gift arrangement you choose, you can:

- Feel secure about the future of your loved ones.
- Maintain control of your assets for life. Receive tax benefits.
- Give more than you ever thought possible,

HERE ARE A FEW POPULAR PLANNED GIVING OPTIONS: Gift of appreciated securities, if you've owned stock for more than a year, and it's increased in value, donate the stock directly to the Museum. You may receive an income. tax charitable deduction for the full fair market value of your gift when you itemize and eliminate capital gains tax.

Gift in your will or revocable living trust. This can be as simple as including a sentence in your will or living trust. Because this gift doesn't go into effect until after your lifetime, your current budget isn't affected, and you can change your mind at any time.

Gift of retirement plan assets. By naming The Museum of Flight as the primary beneficiary on the beneficiary designation form for a percentage (1%-100%) of your





9404 East Martinal Way 5 Seattle, WA 98108 Tax (D4: 91-0789826)

Sandra Bolese, CFRE, CSPG Pleaned Giving Program Manager

206-768-7199 no trgittomusaum#scalobe



JOIN THE LEGACY CHALLENGE

No one could have pictured 53 years ago The Museum of Flight as it is today.

YOU'RE INVITED!

When the Museum began-originally as PNAHI (Pacific Northwest Aviation Historical Foundation)—it was built on the passionate belief that the history of aviation and space should be preserved and shared. This dream of the Museum's founders has become an amazing reality thanks to the support of generous donors—like you.

And as the Museum continues to grow, securing the future is more important than ever. We hope you'll join us as we look to temorrow.

in celebration of the Museum's remarkable journey, a Legacy Challenge For Future Generations has been established to honor each person who includes the Museum in their future plans.

How does the challenge work?



A \$5,000 matching gift is made in your honor to the area of

Impact future generations today.

You can direct your donation to one of these areas:

- Restoration & Collections
- Operations & Facilities Volunteers
- Library & Archives

The matching pool has a total of \$200,000. Thus, the Legacy Challenge will honor the first 40 people who notify us of their planned gift.

The Legacy Challenge is a great way to maximize your giving. Make an impact today and for the future, too.

The kegacy Challenge acknowledges planned gifts that are confirmed in 2018 and will run for as long as the matching funds last. Gifts previously documented with the Museum. may also qualify.

You may participate in the Legacy Challenge even if you wish to remain anonymous regarding donor recognition.

Are you up to the challenge?

If you have questions or would like to notify us of your gift, please contact Sandra Dolese at 206-768-7199 or sdalese@museumofflight.org.todayl





SHARE YOUR ADVENTURE! Please take a moment to share your

favorite memory of The Museum of Flight.

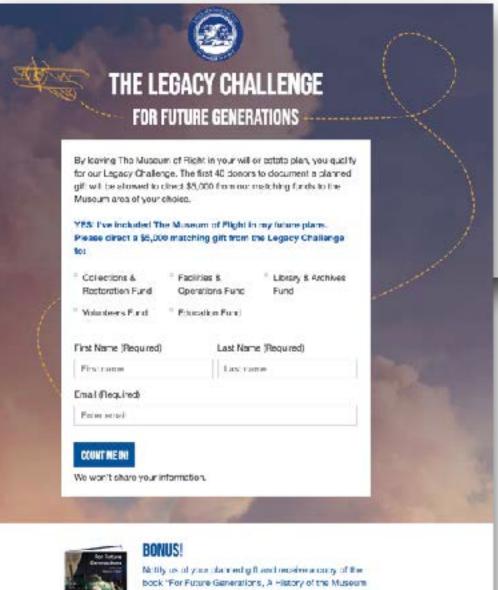






Dear Jeremy,

What a great time fo than ever to make a Meet John and Fran \$5,000 Legacy Chal You can, too. It's eas

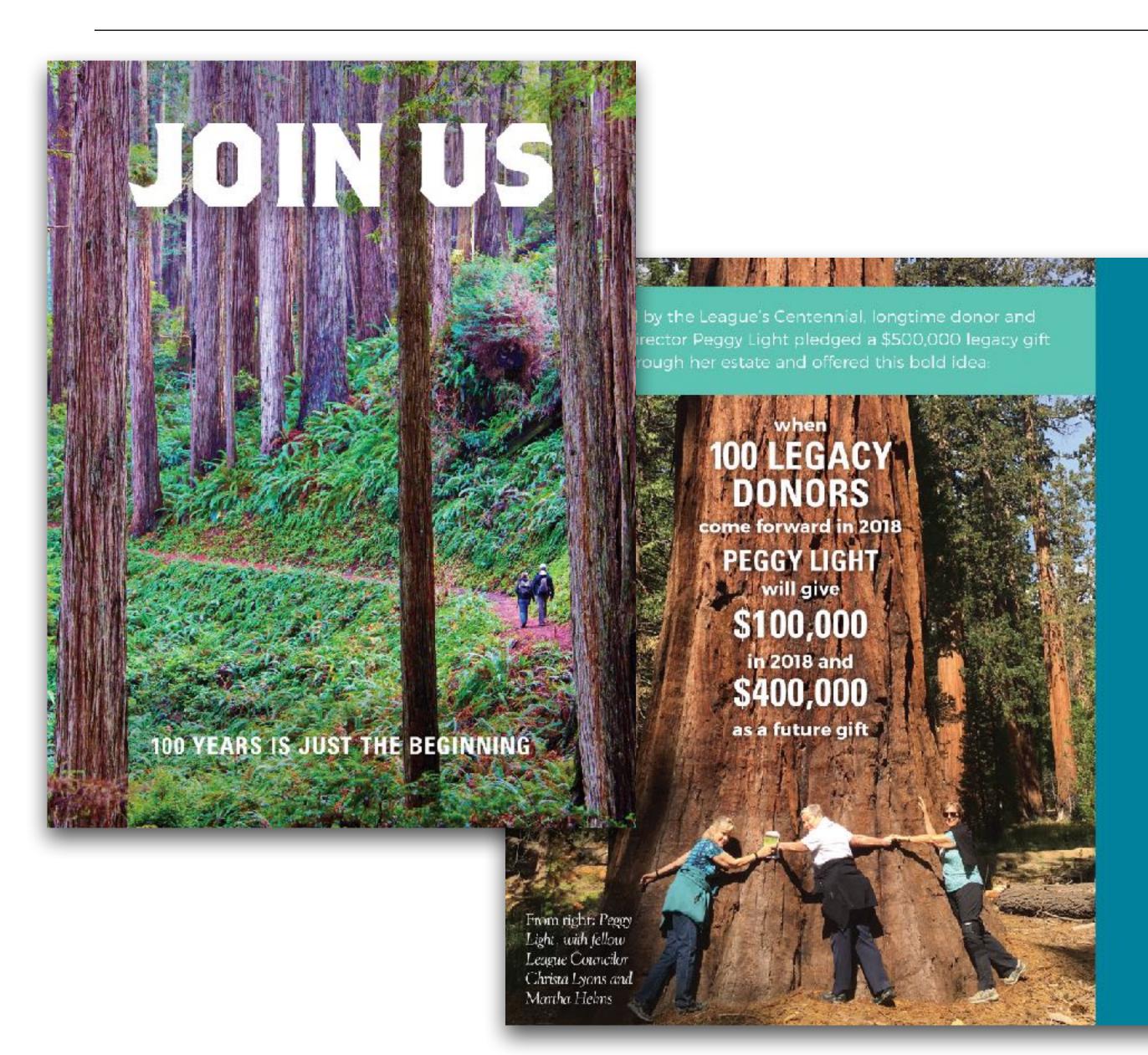




of Flight." This \$80 value will be yours for FRIEE when you notify us of your future gift during the Legacy

The Museum continues to isocinate — not by just dispeying chi metal, but by showing the story of flight. We must stimulate the curiosity of the public into understanding the need for a good education and what it can lead to "

-Greg Walker, Eagle Heritage Society member



OUR CENTENNIAL VISION

envisions vibrant redwood forests of the scale and grandeur that once graced the California coast and the Sierra Nevada, protected forever, restored to grow old again, and connected to people through a network of magnificent parks and protected areas that inspire all of us with the beauty and power of nature.

BE ONE OF THE 100

Join Mike Helms, Peggy Light, and other dedicated legacy donors at the dawn of the League's second century. The favor of your reply is requested by **July 16**.

- □ I am interested in joining other supporters of the redwood forests by becoming a member of the Redwood Legacy Circle. Please contact me with more details about how I can support the forests' future with a planned gift, and generate \$1,000 today.
- □ I accept with pleasure. I have already included Save the Redwoods League in my estate plan, but have not previously informed you. Please contact me so that I can officially be counted among the 100, and generate \$1,000 for the League today!

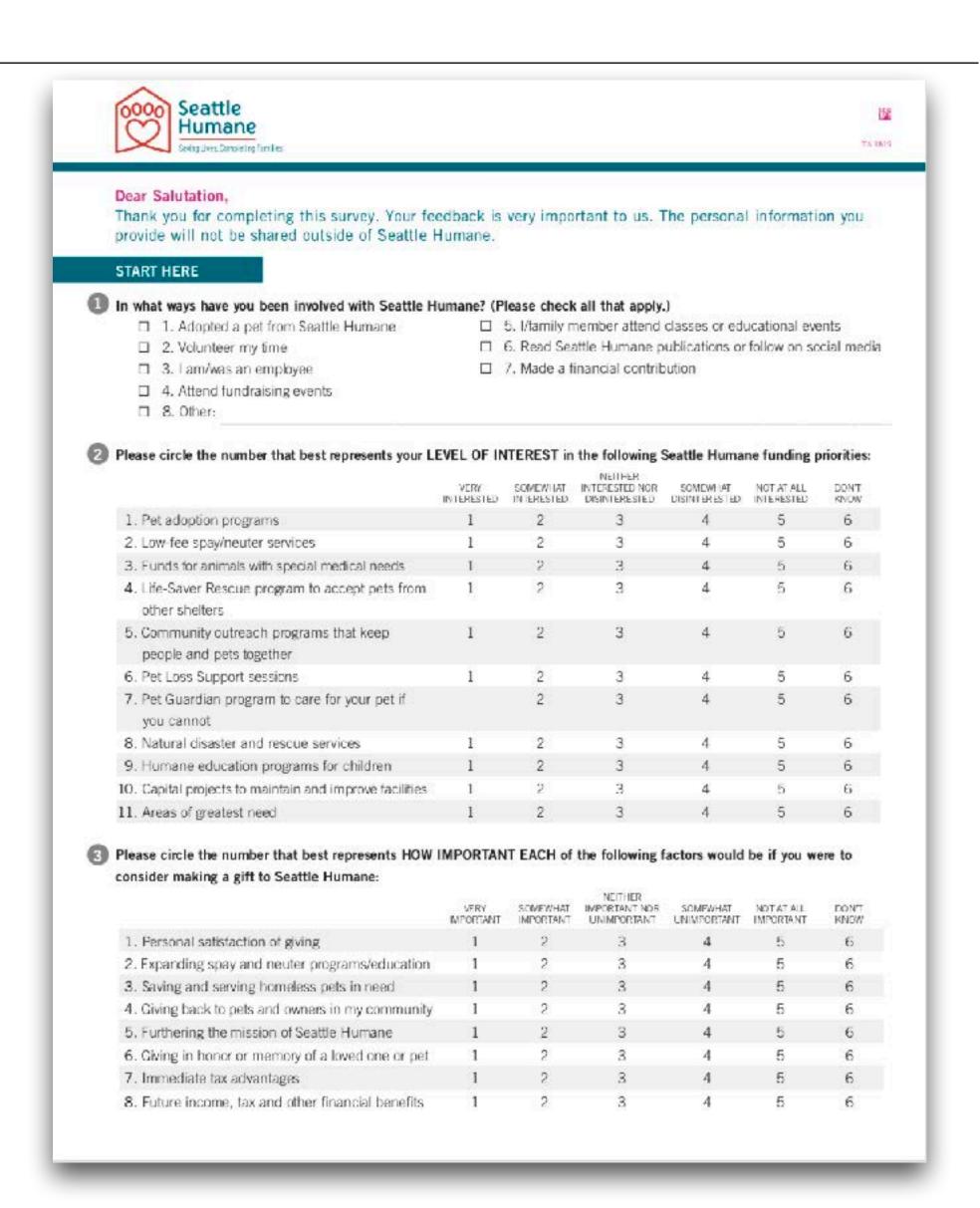
Name (Please prin	:.)	
Address		
City. State ZIP		
Telephone	Email	

family legacy." — Peggy Light



Planned Giving Survey

- Low hanging fruit
- Build your pipeline
- One on one discovery
- Understanding donor affinity
- Shortened feedback loop

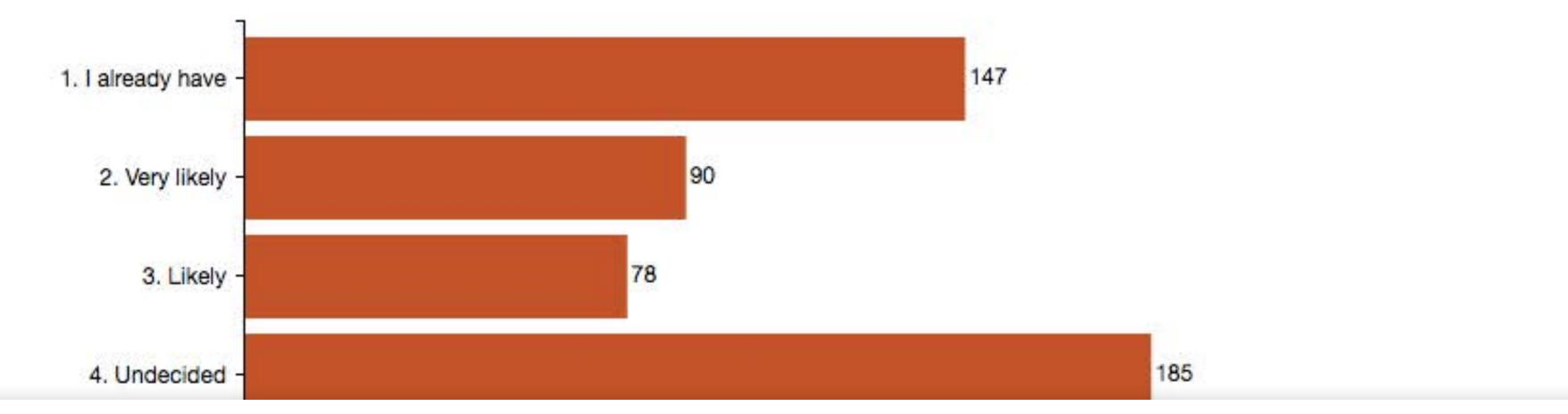


Setting Survey Objectives

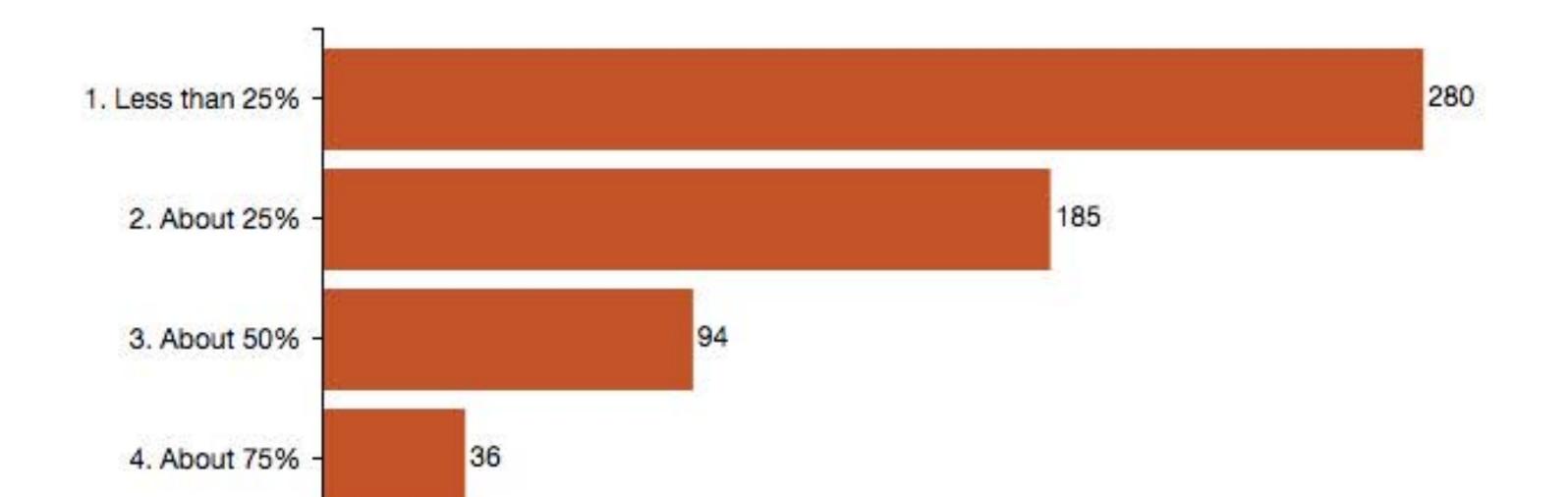
Measure donor attitudes & obstacles prior to launching campaign
Measure donor receptiveness to future program innovation or direction
Gather donor demographics and affinity prior to starting a PG program
Freshen a lagging program

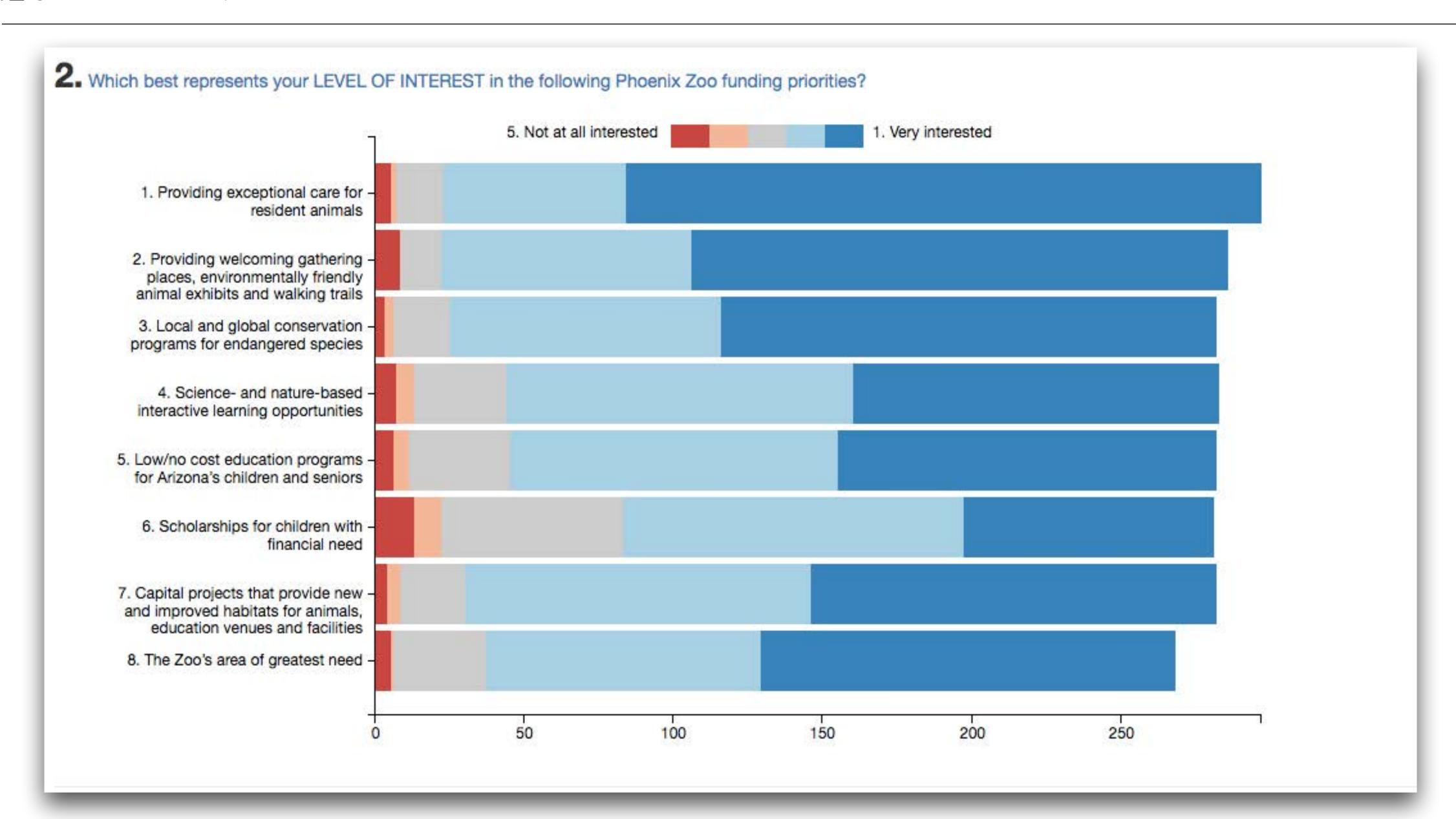
Build an ongoing pipeline of qualified leads for cultivation

10. Many people like to leave one or more gifts to charity in their will. If you were to sign a will in the next six months, how likely would you be to include a gift to Best Friends?



7. Approximately how much of your annual charitable giving goes to Best Friends?





Behavioral Marketing Defined

"Behavioral Marketing leverages known online user information and behavior in order to deliver a tailored message, offers information to that user in a timely and relevant manner."





Thank you for being a top listener.

Hey it's Charles Kelley from Lady Antebellum.

You're getting this email because you are one of Lady Antebellum's top listeners on Spotify. Thanks so much for listening to so much of our music.

I'm going on a solo tour and as a way to say thank you I want you to be one of the first to get access to tickets.

The presale starts Wednesday October, 14th at 10am and runs until Thursday, October 15 at 10pm. You'll be able to purchase up to 6 tickets while supplies last. The password is **BELIEVER**

I have a new single out and would love for you to listen to it on Spotify.

It's called "The Driver" and also features Dierks Bentley and Eric Paslay.

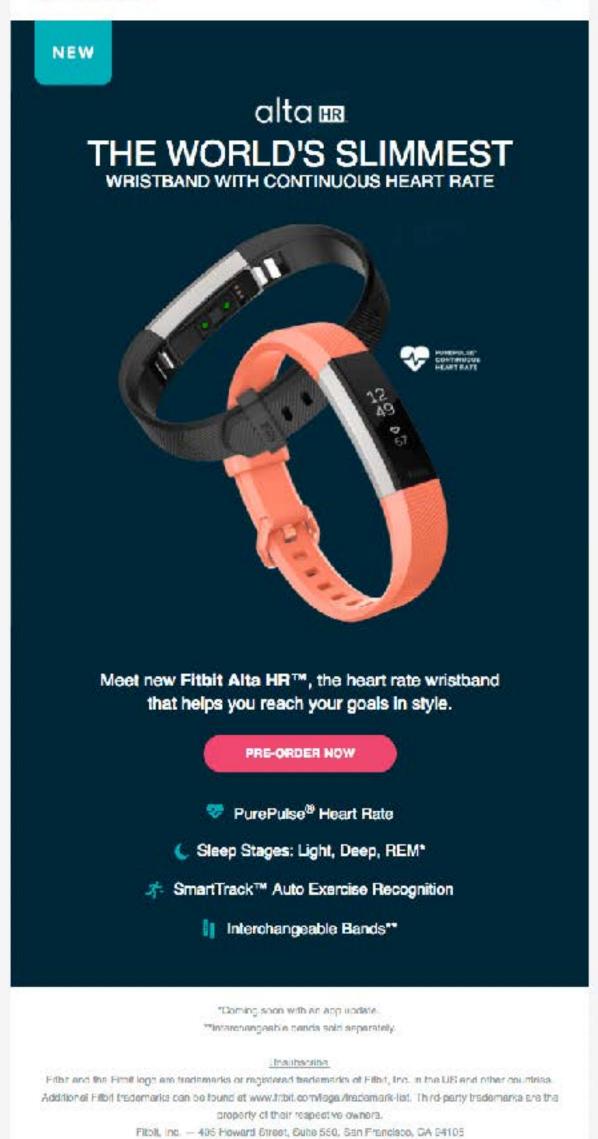
Hope you like it!

BUY TICKETS HERE

You asked. We delivered. View in was browser







HARRY'S



Try Our New Foaming Shave Gel And After Shave Moisturizer

Both were designed with over a year of formulating and testing, using feedback from you. Both offer superior hydration and moisture to combat dryness and irritation. Both are guaranteed to improve your daily routine.

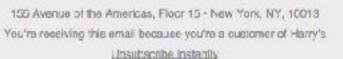
We started Harry's to make shaving better. It just got two times better.

SHOP NOW



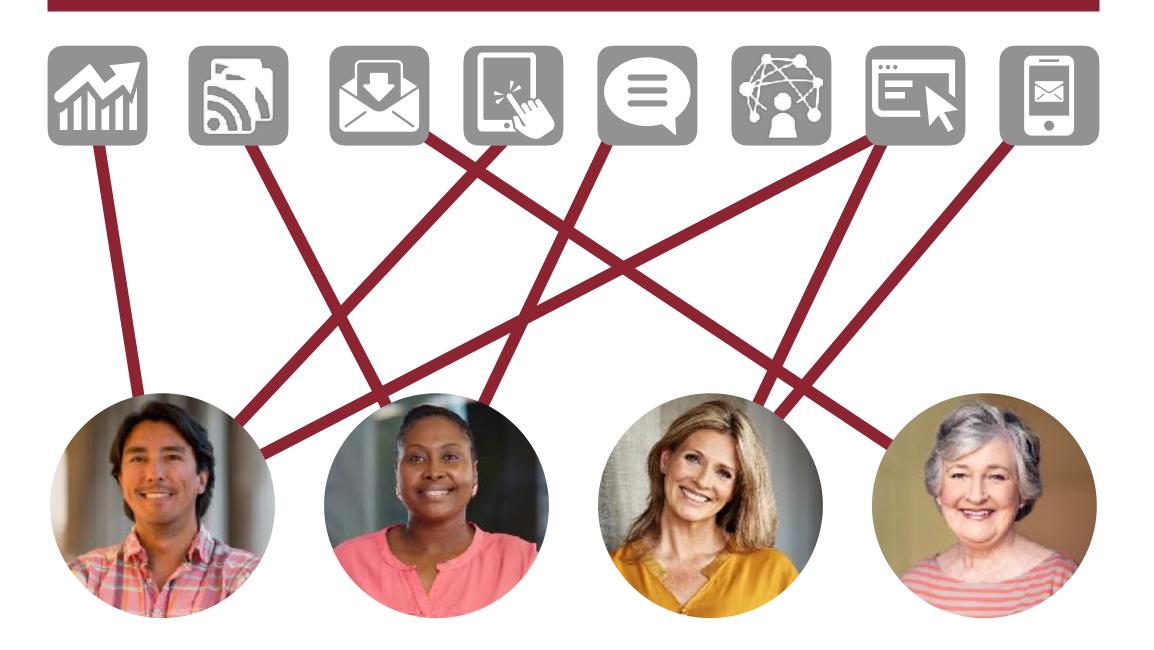






SPRAY AND PRAY SPRAY AND PRAY SPRAY AND PRAY SPRAY AND PRAY

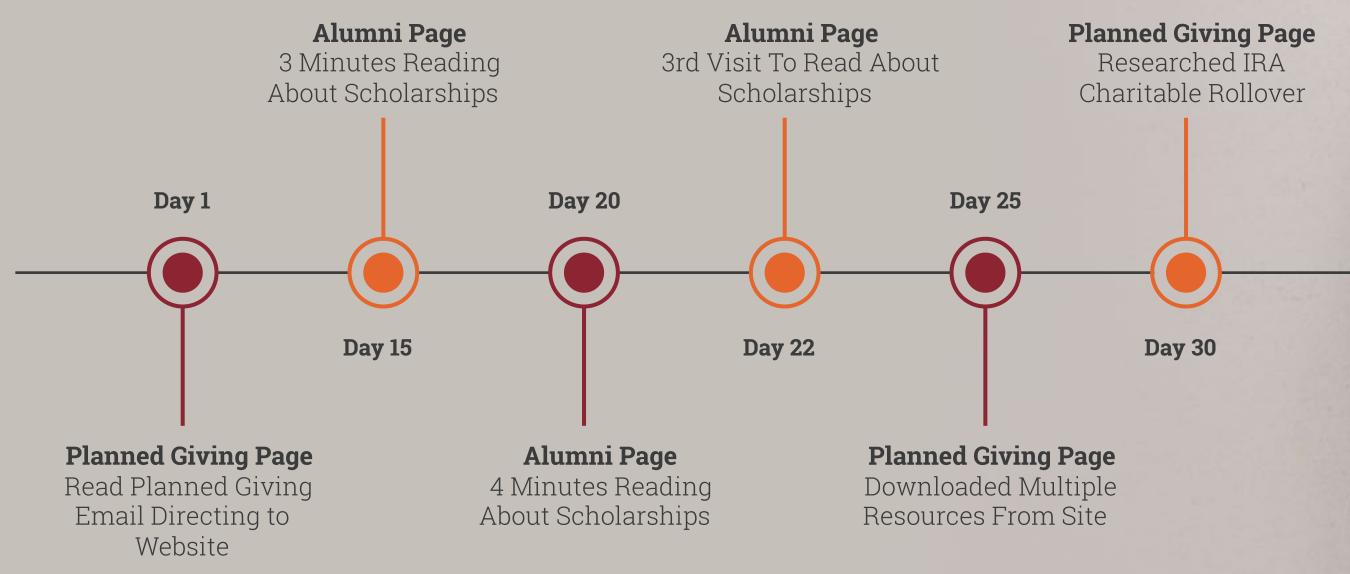
DONOR DRIVEN



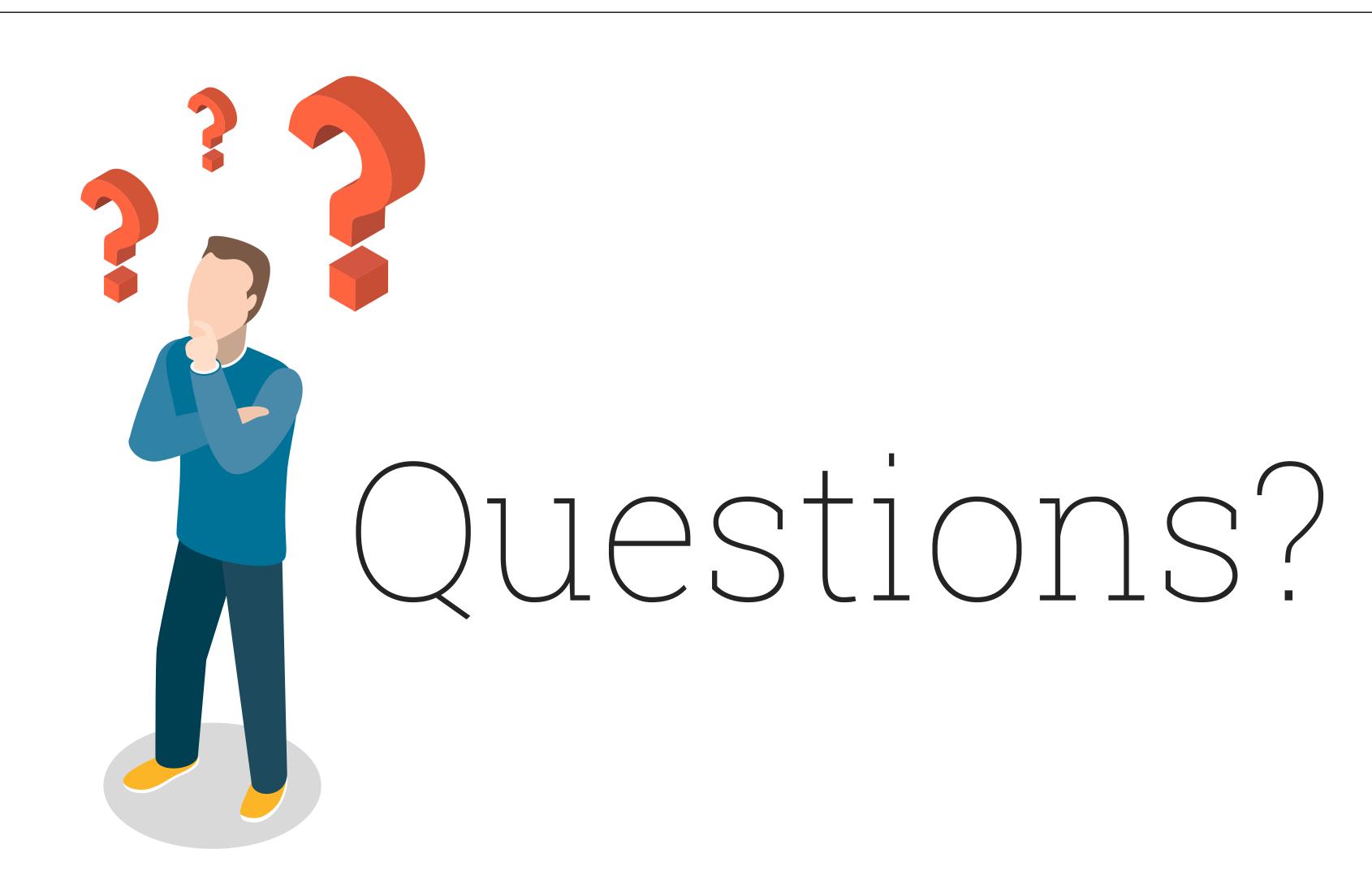


Behavioral Marketing

Never Miss a Planned Giving Opportunity Again







Samples

Samples

FIND THE PERFECT GIFT

"Ownials git anothe armet walde it alcohoor froug all represent. Assecuted it if you as introduct in a gitbrouts.

Browse the gifts that qualify you for membership in the Eagle Heritage Society.

YOUR GIFT	HOW YOU MAKE THE GIFT	YOUR BENEFITS
Your Will or Living Trust A Beneficiary Designation Retirement Plan Assets	 Work with your attorney to add a gift in your will or living trust detailing your donation to The Museum of Flight. Name the Museum as a beneficiary of a percentage of your retirement plan, savings account, brokerage account or life insurance policy. 	 Maintain your current lifestyle while making a meaningful gift to support the Museum. Enjoy flexibility to change your plans as life changes. Pass your retirement plan assets to us tax-free.
Stock or Other Securities Real Estate	Give stock or securities that have increased in value directly to The Museum of Flight. Donate your residence, farm or commercial property.	 Qualify for income tax benefits. Avoid capital gains taxes on assets that have increased in value. Transfer the expense of insuring or maintaining assets you no longer need.
Charitable Gift Annuity*	 Make a donation of cash or securities to benefit the Museum through a simple exchange for fixed payments for life. 	Qualify for an income tax charitable deduction. Receive fixed payments for life. What is left of your gift after your passing supports the Museum's future.
Charitable Remainder Unitrust Charitable Remainder Annuity Trust	You transfer cash, securities or other appreciated assets into a charitable remainder trust. The trust pays you either a variable (unitrust) or fixed (annuity trust) amount each year for a lifetime or a term up to 20 years. When the term is up, the balance goes to the Museum.	 Receive an income tax deduction for the charitable portion of your gift. Eliminate capital gains tax at the time of the gift when the trust is funded with appreciated assets.



Thank you

We cannot thank you enough for your support of the Musaum throughout the years. Without our Eagle Heritage Society members, Lifetime and Charter members, donors. Trustees, staff and volunteers who have loyally and generously supported the Museum, we wouldn't be able to continue sharing the aviation story and inspiring future generations.

THE MUSEUM OF FLIGHT

9404 East Marginal Way, S. Seattle, WA 98108 Tax ID#: 91-0785826

Sandra Dolese, CFRE, CSPG Planned Giving Program Manager 206-768-7199

mof.planningyourlegacy.org

sdolese@museumofflight.org



As the Museum continues to grow, securing the future is more important than ever. Although we cannot know what will happen in the coming years, there is no time like the present to pause and reflect on the past and the people and events that brought us to this moment. Please join us in looking to the future as a member of the Eagle Heritage Society.

HOW CAN I JOIN THE ADVENTURE?

When The Museum of Flight began over 50 years ago as PNAHF (Pacific Northwest Aziation Historical Foundation), no one could have pictured the Museum as it is today.

The Museum was built on the passionate belief that the history of aviation and space should be preserved and shared. This dream of the Museum's founders has become an amazing reality as our mission continues to thrive. The success of the Museum over the years has been made possible by the vision and generosity of many people—like you!

We invite you to help bring the history of flight to life for future generations by extending your support for the Museum with a planned gift. When you include The Museum of Flight in your plans, you join a group of supporters who share your love for our cause. We call this inspirational group the Eagle Heritage Society.

Besides feeling good about your generous gift, as part of the Eagle Heritage Society, you'll also enjoy:

- Recognition in the Museum on the Eagle Heritage Society wall
- Listing in the Museum's annual report
- Invitation to the annual Society event
- Lapel pin and certificate just for you

How to Join

When you include a gift to the Museum In your future plans, simply let us know so we can thank you and welcome you into the Eagle Heritage Society. Your support may include:

- · A gift in your will or living trust
- Naming the Museum a beneficiary of your IRA or other retirement account:
- Charitable trusts, and more

To learn more about the Eagle Heritage Society, or for help determining what gift is right for you, please contact Sandra Dolese, CFRE, CSFG, at soloiese@museumofflight.org or 206-768-7199. If you have already included The Museum of Flight in your future plans, please let us know. It would be our honor to thank you and officially welcome you into the Eagle Heritage Society.

A SIMPLE WAY TO GIVE

For many, the best way to remember the Museum is through a bequest in your will or living trust. Making this gift is easy, all it takes is one sentence. You don't part with assets today, and you have the flexibility to change your mind.

Share the language below with your estate planning attorney to include a gift to the Museum in your will or trust.

I give to The Museum of Flight
foundation, Federal Tax ID
491-0785826, ____% of the rest,
residue and remainder of my estate
(OR the sum of \$____) for
its unrestricted use and purpose.

Consider gifting a percentage of your estate or specific assets. That way, gifts to loved ones and to the Museum remain proportional—no matter how your estate fluctuates over the years.

SEE YOUR GIFT OPTIONS





Our degrees did well by us, but our country is running behind many others in producing engineers and scientists. If we are going to keep up and hold our place in the world, we are going to need huge numbers of them. We want to do something that would have a lasting effect."

CHARLES MEREDITH

SCHOLARSHIP TO PAVE WAY FOR PROMISING ENGINEERS AND SCIENTISTS

Continued from Page 1

could leave enough added income for our kids throughout their lives, and then we thought, let's put the capital back to our roots," Barbe says. "We're hoping we can make an impact, and help West Virginia students, even when we're no longer around."

Charlie is a 1954 graduate from the College of Business and Economics, and Barbe is a 1955 graduate from the Eberly College of Arts and Sciences. The two met on Halloween of 1952 at a WVU Wesley Foundation dance.

After graduating, Charlie joined the Army. He spent 17 months in Korea before returning to the United States and a career with Western Electric, starting in Chicago. Barbe also worked with Western Electric before having the first of their two children, Deborah and Steven. Then, in the post-kinder departure, she had a career as a proofreader for the U.S. government.

Charlie retired from Western Electric but has stayed active, teaching ski lessons for two seasons at Eldora Mountain Resort in Colorado. He is still an avid skier.

The Merediths currently reside in Boulder, Colorado, as "born again natives," and enjoy traveling and biking, riding anywhere from 4,000 to 6,000 miles every year. The couple, who recently celebrated 63 years of marriage, believe in the educational mission of WVU and urge others to make a lasting impact through their estate plans as well.

"This is the way to go," Barbe says. "Put the money to use when you're gone. You have to do it for the future."

With many students relying on financial aid and scholarships to attend WVU, your gift, like the Merediths', can make a lasting impact on our students' lives. To learn more about the many ways you can support WVU indefinitely, contact Matthew Clark at mclark@wvuf.org or 304-284-4033.

-WVU MEANS STUDENT SUPPORT

In our global community, the importance of higher education will only grow in the coming years. But for students attending West Virginia University, achieving this level of education means an ever-increasing reliance on scholarships.

We are committed to ensuring that no academically qualified student is turned away because they cannot afford to attend college. Each year, WVU offers over \$34 million in scholarships to more than 7,000 first-year students based on criteria such as academic merit, financial need, leadership, service and talent.

HERE ARE SOME OTHER NUMBERS TO PONDER.



AVERAGE AMOUNT OF STUDENT DEBT

incurred by WVU graduates



70% WVU UNDERGRADUATES receiving some form of financial aid

\$1,000 MINIMUM PLEDGE

_____ per year for 5 years _____

TO START A NEW NAMED ANNUAL SCHOLARSHIP

SCHOLARSHIP AID AWARDED BY WVU ANNUALLY

TO SCHOLARSHIP

amount needed to create a NAMED GENERAL It may be impossible to live a mistake-free life, but these tips will at least cut down on miscues when it comes to charitable giving.

Avoid These Pitfalls

2. SELLING STOCK AND DONATING

CHARITABLE GIVING

THAT MAKES SENSE

- 1. POOR RECORDKEEPING can create a hassle at tax time-and major headaches if you're audited by the IRS. Keep records of all charitable donations so you can reconcile your deductions if you are itemizing and substantiate your deductions in the event you are audited.
- PROCEEDS directly to the West Virginia University Foundation is a good option if you've owned the stock for more than a year and it's increased in value. You eliminate capital gains tax and receive an income tax charitable deduction for the full fair market value, when you itemize. Exception: If it has decreased in value. sell the stock first, then donate the proceeds to the WVU Foundation. That way you can take the loss on your taxes and get a potential charitable deduction as well.

- 3. TRANSFERRING SAVINGS BONDS during your lifetime usually results in taxable income But if you include a provision in your will to leave the bonds to the WVU Foundation, we redeem the bonds free of tax after your lifetime
- 4. DONATING A COMMERCIAL ANNUITY

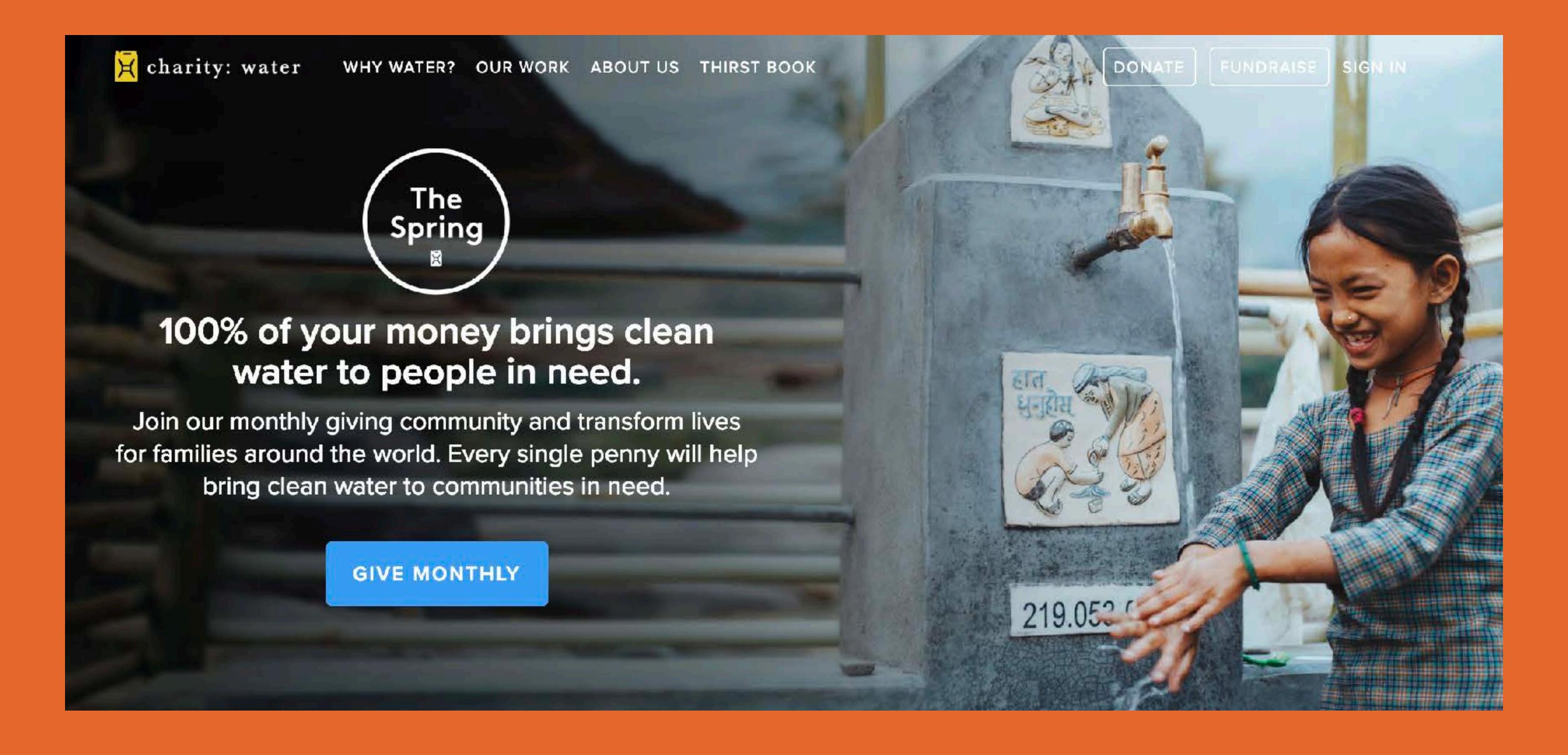
during your lifetime may also result in taxable income. But if you name the WVU Foundation as beneficiary of a percentage of the annuity after your lifetime, we receive that portion of the annuity tax-free.

WE'RE HERE TO HELP

We'd be happy to discuss the benefits of making a planned gift and share some other giving options as well. Please contact Matthew Clark, Director of Planned Giving, at 304-284-4033 or mclark@wvuf.org to learn how you can lend lasting support to our cause.

United States and beyond.

The couple will fund the scholarship through a gift in their will and by naming the WVU Foundation as a beneficiary of a retirement account. "We knew we



Wrap Up the Year With A Gift to Cal Poly

As you think about holiday gifts for family and friends, don't forget to consider a year-end gift to Cal Poly. Not only will our students and programs benefit from your generosity, but so will you.

Depending on the gift you make, you can:

- Reduce your income taxes.
- Increase your spendable income.
- · Reduce or eliminate capital gains tax.
- Attain no-cost, worry-free asset management.

Make your gift by Dec. 31 and you will see a tax break for 2013 (when you itemize deductions on your federal income tax return).

Discover Your Giving Options

Popular year-end gifts include appreciated securities, life income gifts, retirement plan assets and real estate. To learn more about these and the many other ways to make a difference at Cal Poly, contact us today!



MAKE Hoyse A PRIORITY

Nothing can be more important than sharing the story of hope. That's why, when you name ABWE in your will or living trust, you're taking a simple — yet life-altering — step toward serving the world with love.



GET STARTED

Contact Kevin Kurtz, Director of Planned Giving, at 800.921.2293 or Kevin.Kurtz@abwe.org for your FREE planning guide *Make Your Final Wishes Come True*, where you'll learn how to help ABWE change lives with the gospel while ensuring your loved ones will be cared for.



obwe men







Dear Triane of lown 3000,

Your dividages making a making fall difference of lowe State and in the rown partner than There to year guidance, their the lightful planning for the funds will no doubt be felt for generations to come.

As we as page that one-year ment since we resulted however have. For Jamy 50-te - ash most employed and transformative campaign ever - I am grateful for the event-relining support shown by our alumni and friends Tagether, These contributes in a relating in the exceptional monte, as diagnostic research and according at charts for which lower State Unworsely is known. And they remaking it possible to extend the unworsely cland-grant mission and exceptional student

In this issue of Vescus, we connect the cuts between tuner and student. We learn why Anne Sharer cutal/fished the Anne-Sharrer Hotel, Healthurs of an a final obtaining Managament Awend and now one student. Manage Contects, a mesting the most of

If you have cheers with value the grounds have State students bring to the ruta collour state and our world we hope you? suggest diet tray consider the lower Stave University Foundation in twinchemable intentions.

Our office of gift planning is happy to anower any questions you may have about the impact of ah limitingly at lowe State. and gill, automathat will hap your aliants fatfill their charitet le goals.

Executive Director of Development 300,521,8515



P.S. Our mebalte, isophing, provides complementary bractures most trade designed to long-past and year schedule.

IOWA STATE UNIVERSITY FOUNDATION

Create Your Legacy at Iowa State Simply check the boxes that describe you and return this survey in the enclosed envelope today.

- ☐ I would like the complimentary guide Give From the Heart With a Tribute Gift so that I can learn more about making a gift that honors a loved one.
- Il I want to make a girt to lowe State because it has been important in my life. Please contact me to discuss my options.
- I have already included a gift to the Iowa State University Foundation in my estate plan but haven't yet notified. you. My gift is in honor at:

Belg	icus	141	

stre – Pisese	crist.		

Give From the Heart With a Tribute Gift

Insights

A Silent Force

With passions for business and

working with people, junior Marissa Carlson deemed hospitality management the perfect major to study at lowa State. "I love being behind the scenes of people's vacations so that they can enjoy every second of their getaway without worry," she said. "I take pleasure in being the silent force that allows guests to relax and have fun."

At Iowa State. Carlson is involved with numerous student groups, including serving as the fiscal director for Human Sciences Week and treasurer for Starts with Soap, an organization that seeks to provide basic necessities to the nation's most underfunded schools. This past summer, Carlson also worked as a marketing intern with Pinstripes, a restaurant and event venue that combines food with bowling and bocce ball.

Carson plans to use her skills in hospitality management to work for a cruise line, country club or resort after graduation. "It's my dream to be in charge, helping to

make a business run smoothly and posiemployee, coworker or guest I work w

and Institution Management Award a fully immerse herself in hands-on expe State. "The field | have chosen to sti I know I will make lots of money but is passionate about. Scholarships enable my studies without worrying about my I'm thankful to denors for making attain education possible!"

Inside This Issue -

From chairperson of the annual cherr the '50s to creating scholarships for t generations of lowa State students, has always given back to lowe State meaningful ways.

Scholarships like the Anne Shaner I

Passing It Forward

One of Anne Shaner's most

memorable experiences at lowe State University was explained Shaher, a 1957 graduate

The cherry pie sale began in 1920 to raise money for of shortening, UU gallons of chemes, 80 pounds of sugar, 15 abunda of comptarch and 186 bricks of ice. cream; to the 150s, Strater's warn out 17,000 piec.

Overageing the student-run sale was good practice for her-

If was a full operation to manage is adents list no droggands immagement – a precursor to the basicial in management. of small ples made from section. "You had charmed - that program - the lowe native headed to Fochester. New York came in 5-called data - ther you had to cook and thicken for . for a year, ang internal plant the Faatmen Kodak plant, whose the firing and their place in left shalls made in Friby Hall," — she helped some \$5,000 meals a day to the employees of the film and camera company.

It was former lows State University Instructor Carolyn Cason the home openomies of its. That first year, curdents sold ... who holped Sharror land her first job assisting in feed service... 2,000 dies which recurred 80 points of flour, 60 points immagement at Mice University. TMV is delicant ty cookery. teacher had gone to Hice University at the end of my junior year." Chaner explained: "She called me and saked if I. whold like to work former."

Iowa State

gave me a good education, and now

I can help give to someone else.

- ANNE SHANER



Shaher her husband. Gary, at Rice where he was working on his chamical engineering degree and serving as a member of the Navy BOTG. After the couple matrice, they lived in Guardian three years, starse, a family and eventually moved back to lowe. where Anne became a consulting dietitian for assisted living and aid led core facilities.

Throughout the years, she has treasured the memories and hierdships she made at lowe State. "Co lege is the time in your... ife witen those experiences are important." Shaper said, whether they are cultivated in the pleasing in or white making thousands of cher y pres-

She wants to hato nurture meaningly experiences for current and fun re lower State at idents – a goal abe is accomplishing there on two

The Arine Shaher Hotel, Fester, and and Institution Management Award provides sone arships to current students accepted into lower State is hospitality management program. She has a selectablished a gift, farcughines will to endow the Arme Shaner Internship Schobrehip for students participating in an ungerolinternatio or efficient braching.

For Shaner, giving back to her aims mater is like passing food around Au pass it forward if own State gave mera good education, a scripw f can help give to abmedice else."



You or a Join Anne Shaher in making a meaningful difference in the lives of lows State students. Contact the office of gift planning at 800 G21 9515 or visit is ugift org to discover smart. ways you can make a planned gift - and a leating impact on lowa 5 are University.





FUN FACTS Cherry Pie Sale

- n 1920, fonc preparation. instructor N. Both Balloy. suggested taking and setting. annal pies to raise money for the hame economics due.
- pie filling in honor of George. Wash agton, who was known for cutting cown a cherry tree and whose birthday was in February. the month the first sale was to

take place.



- · First made as a 9-inch pie, the deceans were switched to a tart. lorn in the 1940s.
- . The piec were topped with ice cream until World War II, when load rationing demanded theruse. of whoped cream instead.
- The approximate amount of cherries that are used in the chery plas every year is about 30 5 getten. buckets. The result is about 50 gallons of cherry filling.



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When you give to the lowe State University Foundation this year, lower State and its students benefit from your generosity. And the cherry on top? You benefit, too

Benefits for Jawa State

Few pleasures in the of an more personal satisfaction or endure. longer than nationg others live batter lives. By making a off, to the lowe State University Econdation, vs. (I) held improve lives acrosscompare a diamend to a global Your gift will strong from lower. State's land-grant mission and enhance the lowerState experience. for this and future generations of students.

Benefits for You

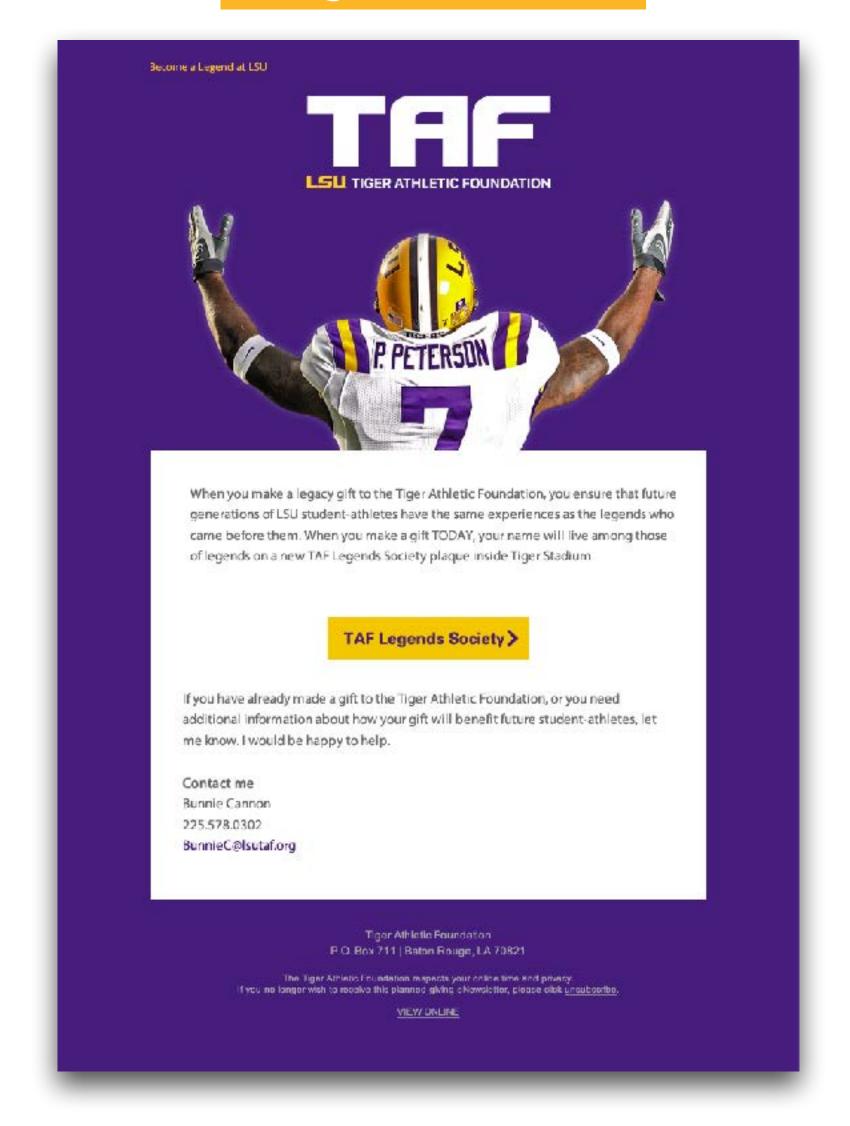
Depending on the gift enangements you choose, you may read one or more of the following benefits.

- + Increase your spendable income
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Support for K-State



BOLDLY ADVANCING K-STATE FAMILY

Dear John,

Like Deb and George Shuck — whom you'll read more about below — you've shown your love for K-State family by making a gift for the future of Kansas State University. It's because of your generosity that we are able to make a difference for future K-Staters and, honestly, we couldn't do it without you.

Meet the Shucks and read about all the incredible ways this devoted couple is supporting K-State. Like you, their gifts have created a lasting impact that's impossible to measure.

For all the love you've shown for the K-State family, thank you. We are grateful for your support.

With Purple Pride,

Ben Johnson

Senior Director of Gift Planning





Sharing the love across K-State

Deb and George Shuck have long supported K-State. From scholarships to the Library and to the College of Business, they're giving back in so many ways.

1946 N